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THE DEVELOPMENT OF A FULLY AUTOMATED PROCEDURE TO PRODUCE A TECHNOLOGY TRANSFER DIRECTORY OF PEOPLE TO FACILITATE THE LINKER FUNCTION IN THE TECHNOLOGY TRANSFER PROCESS.

Richard Walter Modrowski



NAVAL POSTGRADUATE SCHOOL Monterey, California



THESIS

THE DEVELOPMENT OF A FULLY AUTOMATED PROCEDURE TO PRODUCE A TECHNOLOGY TRANSFER DIRECTORY OF PEOPLE TO FACILITATE THE LINKER FUNCTION IN THE TECHNOLOGY TRANSFER PROCESS

bv

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Michael Milton Henderson

June 1978

Thesis Advisor:

J. W. Creighton

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Prepared for: National Science Foundation Washington, D.C.

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The process of Technology Transfer is dependent on personal communication between individuals knowledgeable in new technology and who are willing to share this knowledge with others for the purpose of increasing the benefits to mankind. This work facilitates the communication process by developing a fully automated system to produce a directory listing of people who comprise this category. Furthermore, the system's computer programs constitute a model by which the process of gathering, storing, extracting

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The Development of a Fully Automated Procedure to Produce a Technology Transfer Directory of People to Facilitate the Linker Function in the Technology Transfer Process

Ъу

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Submitted in partial fulfillment of the requirements for the degree of

MASTER OF SCIENCE IN MANAGEMENT

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ABSTRACT

The process of Technology Transfer is dependent on personal communication between individuals knowledgeable in new technology and who are willing to share this knowledge with others for the purpose of increasing the benefits to mankind. This work facilitates the communication process by developing a fully automated system to produce a directory listing of people who comprise this category. Furthermore, the system's computer programs constitute a model by which the process of gathering, storing, extracting and displaying various types of information is made possible.



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I. INTRODUCTION

It was never necessary to reinvent the wheel; still it has been done many times. Recently there has been a widespread recognition of the benefits that can accrue from the utilization of available information. Many organizations, including the Federal Government, are constantly looking for means of improving information flow and exchange. Documentation, search facilities, and distribution channels are significant elements contributing to the movement of technical information from the source to the user. However, the movement process is supported primarily by individuals who facilitate the flow of information by a linking function, which is often the catalyst that causes the implementation of an innovation. The Linker is the prime ingredient in the process of technology transfer. He is the intermediary between the source of knowledge and its application. The Linker need not be a third party but rather may be, and most often is, incorporated in the supplier or user environment. Wherever the Linker is situated, one common characteristic stands out: he is an individual who tends to take the initiative on his own behalf to seek out scientific knowledge and to further expose that knowledge to potential users that might find it applicable in their current endeavor.

The objective of this thesis is to facilitate the linker function in the technology transfer process through the development of a fully



automated procedure to produce a Technology Transfer Directory of People.

Section II will provide some insight and background to the technology transfer process with emphasis on the need for personal contact. Section III will provide the history of the Technology Transfer Directory of People. Section IV will detail the analysis performed on the original system used to produce the directory and will identify the deficiencies and problems encountered. Section V will describe the methodology utilized to develop a fully automated system and correct the existing deficiencies. Section VI will draw conclusions concerning the benefit and interest in the directory and will make recommendations for future system enhancements and utilization. Finally, a statistical analysis of the benefit and interest in the directory, an addendum to the 1977 directory, and a system user's guide will be presented in appendices A thru E.



II. TECHNOLOGY TRANSFER PROCESS

A. RECENT ADVANCEMENTS

The technological advancements of the past two decades have been significant. In the medical field, transplants of human organs and use of animal organs have become a common place occurrence. Vaccines for rubella and polio have almost entirely eliminated these dreaded diseases. Cancer research and the development of the pacemaker have been instrumental in prolonging human life. In the electronics field, the development of the solid state transistor, laser beam, communication satellites, minicomputers, including the hand held calculator and microwave ovens, have enhanced our way of life. The energy crisis was a catalyst to the development of new fuels from waste matter, increased utilization of nuclear and solar energy and the emergence of more efficient power plants. Advancements in the aviation field have had the effect of shrinking the world with the Boeing 747, Lockheed L1011 and the British Concord. The threat of a diminishing food supply has been removed with the evolvement of new farming techniques including the use of the oceans.

Notwithstanding the significance of the foregoing technological achievements, undoubtedly the one area most responsible for public recognition of advanced technology has been the space program. Just over twenty years ago we entered the space age with the successful



launching of the Soviet Union's first Sputnik. Less than ten years ago the United States, after several manned orbital flights, placed the first man on the moon. Today these achievements continue with orbiting space laboratories and space probes to other planets.

B. TECHNOLOGY TRANSFER BENEFITS

What benefits, other than the knowledge that another frontier had been conquered, has society received from the billions of dollars expended on the space program? Unlike previous benefits to mankind, e.g., radar, commercial jet engines and nuclear power resulting from World War II military R & D, critics of the space program claimed it was too exotic to have many uses here on earth [Harvard Business Review, 1964, p. 108]. However, the space program has provided more than its share of new technology successfully transformed into everyday useful applications. Among these are:

- 1. A plasma arc torch has been developed for fabricating ultrahard materials and coatings by mass production methods.
- 2. Medical research and our health problems can use such things as film resistance thermometers. Electronic equipment capable of measuring low level electrical signals is being adapted to measure body temperatures and blood flow. In a dramatic breakthrough it has been found that a derivative of hydrogen, developed as a liquid missile propellant, is useful in treating certain mental illnesses and tuberculosis.
- 3. Ground-to-air missiles that ride a beam to their targets must measure the distance to the target plane with an accuracy of a few feet in several miles. This principle is now applied to surveying techniques.



- 4. Silicone for motor insulation and subzero lubricants is used in new glass making techniques for a myriad of products.
- 5. Heat resistant materials used to coat missile nose cones are now used in cookware and smoking pipes.
- 6. Automatic gun cameras are now used in banks, retail stores and toll booths.
- 7. Fluxless aluminum solder is now used for kitchen utensil repairs, gutters, flashings, antennas, electrical joints, automobile repairs, etc.
- 8. Satellite scan devices are used in infrared appliances, e.g., lamps, roasters, ovens, switches, etc.
- 9. Missile accelerometers, torquemeters, strain gage equipment are used in auto crash tests, motor testing, shipbuilding and bridge construction.
- 10. Automatic control components are used in proximity switches, plugs, valves, cylinders; other components are already an integral part of industrial conveyor systems. [Bauer, p. 159].

How did this specialized technology, developed for an exotic space program, find its way into commercial application? Did it spin off or drop out automatically as was envisioned would happen when the space program began? No, it occurred through a complicated process known as technology transfer.

C. TECHNOLOGY TRANSFER CONCEPT

The concept of technology transfer is not a simple one to define, for the meaning of the phrase seems to depend on the audience considering it and the point in time. Furthermore, the process is known by several names, e.g., technology utilization, technology exchange,



technology redistribution, technology diffusion, etc. By whatever name it is known, the meaning of this transfer process, as it is used here, is understood to be the movement or passing of information and knowledge from one application, directly or indirectly, to another application. This movement of information can occur either vertically, within interacting institutions, or horizontally, from one type of institution to another.

According to Professor J. W. Creighton of the Naval Postgraduate School, technology transfer is primarily a people thing. If left on its own, new technology requires approximately twenty five years to spread to other fields. Professor Creighton's position is supported by Samuel I. Doctors who stated that the innovators responsible for turning knowledge into products, processes, and services are oriented toward internal communications within their own organizations rather than toward their external professional communities; their communication processes, because they are not documented, are not easily available for study by outside scholars [Doctors, p. IX]. In the Department of Defense User Needs Study, for example, a survey of engineers and scientists in the laboratories of industrial defense contractors indicated that in five out of seven cases in which it was necessary to search for information, the man first consulted a source within the company or his own or departmental files. "Project Hindsight," a Defense Department study of the origin of information and ideas that were important



in the development of twenty successful weapons systems, illustrated that in 70% of the cases, personal contact was the medium by which the information was introduced into the using organization [Rosenbloom, p. 14]. Therefore, the process of technology transfer implies more than the mere dissemination of technical information; it implies the necessity for active participation by a transferor and a transferee. It was this recognition that led students of Professors Jolly and Creighton at the Naval Postgraduate School, to embark on a project that resulted in the creation of a TECHNOLOGY TRANSFER DIRECTORY of PEOPLE.



III. HISTORY OF THE TECHNOLOGY TRANSFER DIRECTORY

The first Technology Transfer Directory of People was published in October 1975. The idea for the directory emerged from discussions between Professors Creighton and Jolly of the Naval Postgraduate School and Mr. Harold Metcalf, head of the Federal Laboratories Technology Transfer Consortium at one of the Consortium meetings in October 1973. The Consortium is a voluntary organization and has been established to coordinate the technology transfer efforts of its members. A better understanding of the goals and objectives of the Consortium can be found in its operating policy stated below:

"The Department of Defense laboratories are a source of technology for the solution of those civil sector problems which are amenable to technological solutions. The primary role of the in-house laboratories is to provide a research and development base for the development of systems required to fulfill the national security mission of the Department of Defense. However, these laboratories can serve a vital secondary role in the adaption of technology to other fields and areas of need to the extent that it does not adversely impact on the primary Department of Defense mission. A consortium of Department of Defense laboratories is formed for the purpose of coordinating interactions with other federal agencies and technology users at the federal, state, and local level, and of coordinating the efforts in this endeavor. The Technology Transfer Consortium is an association of Department of Defense laboratories working together through an informal affiliation. The main thrust of the consortium activity is through the individual and cooperative efforts of the laboratories involved with the emphasis on the transfer and adaption of technology through person-to-person mechanism. "[Journal of Technology Transfer, 1976, p. 110]



The discussion between Professors Creighton and Jolly and Mr.

Metcalf was centered on the person-to-person mechanism of the technology transfer process and basically around the possible need for a
listing or directory of individuals, other than members of the Consortium, who would be willing to communicate with others in fields of
similar interests. Another attendee at the Consortium meeting was

Mr. Richard Stone of the National Science Foundation who agreed that
such a need may exist and indicated that the Foundation would be willing
to fund such a project.

Early the following year, Professors Creighton and Jolly discussed this project with students in their Technology Transfer course. The primary objective of the course is to provide the students with an appreciation of the benefits that can be obtained through the technology transfer process, specifically with regard to military R & D efforts, and to enhance their capabilities to innovate and bring about change.

One of the Technology Transfer course students, J. W. Gilroy, decided to perform a market survey to determine the degree of interest in the type of directory proposed. Although no documentation of Gilroy's survey exists, Professors Creighton and Jolly indicated that the results showed sufficient interest to justify further efforts on the project [Creighton, 1978] [Jolly, 1978].

Later that year, Professor Jolly incorporated the aid of another student at the Naval Postgraduate School, J. T. Nededog, and together



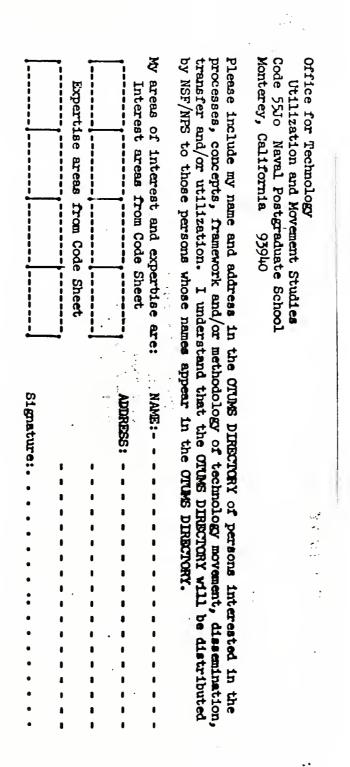


Figure 1. Original Invitation/Authorization Form



they developed the format for the directory and designed the system to process the data and prepare the manuscript. To accumulate the required data for the directory, Nededog designed an invitation form (figure 1) and sent it to persons whose names had been provided by Professors Creighton and Jolly. These names were acquired from various sources but they were all individuals known to be interested in the process of technology transfer. While awaiting the responses to the invitations, Nededog solicited the assistance of a computer science student at the Postgraduate School to write the necessary programs to process the data upon its receipt. Once the over 2000 responses began arriving, Nededog and his wife, Carmen, set upon the tedious task of sorting, keypunching and filing the 6000 cards (three per record) and eventually the first directory was published and distributed in October 1975.

The first directory contained an OTUMS (Office of Technology Utilization and Movement Study) Directory Acknowledgement Form (figure 2) which provided the first recipients with an opportunity to comment, criticize and/or recommend future improvements to the directory. Several months after the initial distribution of the directory, the OTUMS forms started to be returned and Professor Jolly compiled statistics concerning the benefit and interest in the first directory. The analysis (Appendix A) strongly supported the argument that the directory was useful to scientists, engineers and managers.



OTUMS DIRECTORY

Document Acknowledgement

PLEA	se answer the following questions and/or provide	ANY COMMENT D	ESIRED:				
1.	The OTUMS Directory was received on	and will	become a pe	ermanent so	urce of refer	rence	
2.	in the	titute, etc.) ormation provi	— ded in the	directory?			
3.	Will the information in the directory be of ass	istance to you	in adminis	tering you	programs?		
	YES						
	YES, But						
	Ю						
4.	To what extent can this directory be useful in	terms of getti	ng informat	ion on			
	 a. New Research and development (R&D) management b. Existing research and development (R&D) c. Technology dissemination, Transfer and Utility 	ization	•••••	HIGHLY USEFUL	SOMEWHAT USEFUL	NOT USEFUL	
6.	What change(s) would you recommend for improving a. FORMAT: b. CONTENT: General comments:	; this directo	ry?				
					•		
7.	Do you desire a copy of the first revision to the	us directory v	which will	be publishe	d in 19767		
8. In the interest of providing better and easier identification of each individual's expertise areas, revised Codes will be used starting with the first revision. If you desire your name listed in the revised directory, please complete the following. Use the revised Codes on the opposite page for identifying your areas of interest and expertise:							
	AREAS OF INTEREST	AREA	OF EXPERTI	SE	000	UPATION	
	Please check appropriate blocks. A B C 0						
YOUR	NAME:	ORGANIZ	ATION:				
ADORE	SSt		ADDRESS:_				
CITY	STATE:			_ ZIP:			
त्रस	PHONE:	AREA COOR	B:				
_				(SIQATU	RE)		
				(0703410)			

Figure 2. Document Acknowledgement Form



Furthermore, the responses supported the publication of a revised directory which was to incorporate several changes recommended by the initial recipients.

Once again students at the Naval Postgraduate School provided the manpower for the accumulation of data and subsequent printing of the revised directory. Robert Steidle and William Green issued new invitations for listing in the revised directory to the original recipients and also to the numerous individuals who sent letters or telephoned requesting a copy of the directory and an opportunity to be listed in future issues. Meanwhile, the OTUMS forms continued to be received with comments concerning the usefulness of the directory and additional recommendations for its improvement. Steidle and Green performed an analysis similar to Professors Creighton and Jolly (Appendix B) which solidified the benefit and interest in the directory and supported its continued publication.



IV. SYSTEM ANALYSIS

The emphasis of the system analysis concentrated on the need to reduce the clerical effort required to maintain the data base and produce the directory. The original system was designed to accept data, process it and produce a directory. Its originators, handicapped by unknown factors, lack of time and limited resources, managed to develop a system to fulfill all the anticipated requirements at the time and as a first time effort, it proved to be more than adequate for its intended purpose. Much to their credit, the interest and acceptance of the directory rapidly outgrew the system they designed. This is a compliment to their initiative and efforts.

The widespread interest in the first revision to the 1975 Technology Transfer Directory of People created an obstacle to its publication. The continuous receipt of up to ten or more signed invitation/authorizations each day resulted in delaying the publication of the directory. The inclusion of an invitation/authorization form in the first directory significantly contributed to this problem since individuals who casually picked up the directory could and did send in the form at any time.

Steidle and Green graduated in June of 1977. The authors of this thesis then accepted the responsibility of processing the outstanding authorizations and preparing the manuscript for printing. It was during



this time that the limitations in the original system became evident and the need to reduce clerical efforts recognized.

A. DATA BASE LIMITATIONS

The initial distribution of invitations to be listed in the revised directory was made in January 1977. By late June, some 1400 authorizations had been received and processed. Another 368 authorizations had been received but not yet processed while more were being received each day. Moreover the directory was not scheduled to be printed for an additional three months. This lengthy time period, from distribution of the invitations to printing of the directory, was responsible for some of the information subsequently placed in the directory being outdated and therefore inaccurate. The problem was compounded by the fact that there was no existing procedure to identify and correct errors in the data base either before or after printing. Additionally, there was no procedure to include those hundreds of individuals who could not be included in the directory due to late receipt of their authorization forms.

1. The Authorization Form

The data base for the directory was established from a signed authorization form, figure 3. Several problems were encountered in extracting information from the authorization form and applying it to the data base.



OTUMS DIRECTORY

Document Acknowledgement

1.	The OTUMS Directory was received on	and will become a p	ermanent source	of reference
	in the			
2.	(Name of Office, Agency, Library, Ins How would you rate the general value of the infe	titute, etc.) ormation provided in the	directory?	
	EXCELLENT FAIR			
	COOD POOR			
3.	Will the information in the directory be of assi	istance to you in admini	stering your pr	rograms?
	YES			
	YES, But			
	NO			
4.	To what extent can this directory be useful in (terms of getting informa	tion on	
	•			mewhat not
	and the second of the second second		USEFUL US	eru userut
	a. New Research and development (R&D) managemer			┥ 片
	 b. Existing research and development (R&D) c. Technology dissemination, Transfer and Utili 		H	i H
5.	What change(s) would you recommend for improving			., L.,
٠.	a. FORMAT:	, das articory.		
	b. CONTENT:			
6.	General comments:			
٥.	GEET COMENS:			
7.	Do you desire a copy of the first revision to the	be published i	n 1976?	
	YES NO			
plea	In the interest of providing better and easier is will be used starting with the first revision. se complete the following. Use the revised Codes expertise:	If you desire your name	e listed in the	revised directory,
	AREAS OF INTEREST	AREA OF EXPERT	ISE	OCCUPATION
	Please check appropriate blocks. A B C D	_		
YOUR	NAME:	ORGANIZATION:		
	SSS1	ADDRESS:		
ADDRI	SSS1	AURSS:		
CITY	STATE:		ZIP:	
TELEPHONE:		AREA CODE:	 -	
			(SIGNATURE)	

Figure 3. Authorization Form



a. Record Length

The data base is maintained on magnetic tape: input by three separate eighty column data processing cards for each individual record. Specific information is limited to the length of the field on the data processing card allocated for it, e.g., card 1, columns 29 through 63 are allocated to the first line of a three line address. The authorization form did not specify where the first line of the address was to be listed nor the maximum length it could be. Therefore, when the first line of the address exceeded the maximum characters, abbreviations had to be employed. Since several individuals keypunched the information, the abbreviations were not always consistent nor accurate.

b. Correct Address Identification

The authorization form contained two lines titled "address," but only one city, state, and zip code line. It is assumed that the intent was to have the respondent indicate his home and/or business address. However, if both address lines were completed, as occurred in over 18% of the cases, it could not be certain which was appropriate to the city, state, and zip code line. The problem was most acute for those whose place of employment was Washington, D.C. but who lived in Virginia or Maryland. Furthermore, the respondent often used both address lines to complete a four line address which created another problem because often the organization was a necessary part of the



address and therefore it constituted a fifth line. Finally, if both address lines were completed, it could never be ascertained which address the respondent desired listed in the directory.

c. Foreign Address Identification

The authorization form was designed to accommodate the American respondent with an address in the United States; however, 102 respondents resided in foreign countries. Frequently, it was extremely difficult to determine the full and proper address of these individuals to insure receipt of correspondence and the directory itself.

d. Area of Expertise Codes

The invitations for listing in the first directory contained 83 two digit codes (figure 4) to indicate the individual's areas of expertise. These two digit codes were quickly recognized as inadequate and therefore a new code sheet containing 64 three digit area of expertise codes to be cross referenced with 52 three digit occupation codes (figure 5) was developed and included in the directory for future respondents. These revised codes also proved inadequate. There were 1809 respondents for the first revision to the directory, of these, 313 provided either an occupation and/or area of expertise which was not codified, thereby reducing the value of these individuals being listed in the directory.

e. Area of Interest Codes

The authorization form contained four blocks identified as areas of interest and coded A, B, C, D. These blocks, when checked



Code sheet for OTUMS Directory of Persons Interested in TECHNOLOGY UTILIZATION and MOVEMENT

AREAS OF INTEREST Code 10 Where and how to find available technology. Code 20 Examples and cases of new uses for existing technology. Code 30 Research activity concerning methods of increasing the use of technology. Code 40 Research activity concerning technology movement, dissemination, and/or transfer. AREAS OF EXPERTISE (Two digit SIC Code) AGRICULTURE, FORESTRY, and FISHING Ol Agricultural production-crops WHOLESALE TRADE Agricultural production-livestock 50 Wholesale trade-durable goods 07 Agricultural services 51 Wholesale trade-nondurable goods 80 Forestry 52 Building materials +garden supplies 53 General merchandise stores 09 Fishing, hunting, and trapping 54 MINING Food stores 55 10 Metal mining Automotive dealers + service stations 56 Apparel and accessory stores 11 Anthracite mining 57 Furniture and home furnishing stores 58 Eating and drinking places 59 Miscellaneous retail 12 Bituminous coal and lignite mining 13 Oil and gas extraction 11: Nonmetallic minerals, except fuels CONSTRUCTION FINANCE, INSURANCE, and REAL ESTATE 60 Banking 15 General building contractors 61 Credit agencies other than banks 62 Security, commodity brokers + services 16 heavy construction contractors Special trade contractors 17 insurance carriers insurance agents, brokers + service MANUFACTURING 20 Food and kindred products 65 66 21 Tobacco manufactures Real estate 22 Textile mill products Combined real estate, insurance, etc. 67 Holding and other investment offices 23 Apparel and other textile products 21: Lumber and wood products SERVICES 25 70 Hotels and other lodging places Furniture and fixtures 72 Personal services 26 Paper and allied products 73 Business services 75 Auto repair, services, and garages 76 Miscellaneous repair services 78 Motion pictures 79 Amusement + recreation services 80 Health services 27 Printing and publishing 28 Chemicals and allied products Petroleum and coal products 59 30 Rubber and misc. plastics products Leather and leather products Stone, clay, and glass products 81 Legal services Primary metal industries 82 Educational services Fabricated metal products 83 Social services 84 Museums, botanical, zoological gardens Machinery, except electrical Electric and electronic equipment Transportation equipment 88 Private households Instruments and related products Miscellaneous manufacturing industries 89 Miscellaneous services TRANSFORTATION AND PUBLIC UTILITIES PUBLIC ADMINISTRATION 1+0 91 Executive, legislative, and general Railroad transportation 41 Local and interurpan passenger transit 92 Justice, public order, and safety 1;2 93 Finance, taxation + monetary policy Trucking and warehousing 43 94 Administration of human resources U.S. Postal service 95 Environmental quality and housing 96 Administration of decommic programs 97 National security and intl. affairs 44 Water transportation 45 Transportation by air 45 Pipe lines, except natural gas 47 Transportation services

Figure 4. Two Digit Area of Expertise Codes

48

49

Communications

Electric, gas, and sanitary services



CODE SHEET

AREAS OF INTEREST

Code A Where and low to find available technology.
Code B Exceptes and cases of new uses for existing technology.
Code C Research activity concerning methods of increasing the use of technology.
Code D Research activity concerning technology movement, disconnation, and/or transfer

Please select the number(s) from the list below to describe your areas of expertise and occupation. For example, if you are a Public Relations Executive of an Insurance Company you select 7/8 as your expertise area and 309 to identify your occupation. Please note that it may be appropriate to select only one number, as for example 345 (Composer) or 450 (Physician).

AREAS OF EXPERTISE

OTHER (Please Specify)

OCCUPATION

```
ADDITIONAL PUBLIC RELATIONS
ACCULATIONS / POLITICAL CONTROLS / POLITICAL
                                                                                                                                                                                                                                                                                                                                         303 ACCOUNTANT/AUDITOR
                                                                                                                                                                                                                                               * *1 1 1 * - 1-
                                                                                                                                                                                                                                                                                                                                           306 APRILITERATION
309 APRILITERIX/PUBLIC RELATIONS EXECUTIVE
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Figure 5. Three Digit Occupation Codes



by the respondent, were to indicate to those who read the directory which areas of the technology transfer process the individual was most interested in, e.g.:

- A. Where and how to find available technology.
- B. Examples and cases of new uses for existing technology.
- C. Research activity concerning methods of increasing the use of technology.
- D. Research activity concerning technology movement, dissemination and/or transfer.

The value of this information was questionable as 58% of the respondents checked three or more blocks and 2% checked none. Furthermore, 16.8% of the respondents used the area of interest blocks to provide additional area of expertise codes.

f. Authorization Receipt Date

One of the more significant deficiencies with the authorization form was the absence of a date block. Compounding this deficiency was the fact that no procedure was employed to either date stamp the authorizations upon receipt or utilize a first-in, first-out system for keypunching the responses. Due to the length of time from distribution of the invitations to the printing of the directory, several respondents submitted revised authorization forms with new information. Since the authorization forms were neither dated nor keypunched as received, it was almost impossible to determine the most current information if two authorizations were submitted.



B. COMPUTER PROGRAM LIMITATIONS

The original system utilized two magnetic tapes and six computer programs:

PROGRAM	PURPOSE
1	Transfer data base to NPS tape 490.
2	Sort by state from NPS tape 490 to NPS tape 494.
3	Sort by job occupation from NPS tape 490 to NPS tape 494.
4	Print alphabetical listing from NPS tape 490.
5	Print alphabetical listing grouped by state from NPS tape 494.
6	Print alphabetical listing grouped by job occupation from NPS tape 494.

These programs were the basis for transfering the data base from keypunched cards to magnetic tape and for eventually producing the manuscript for printing the directory. In analyzing the programs, several deficiencies were found.

1. Computer Language

All of the programs were written in the FORTRAN computer language which deals primarily with scientific programming and is designed for use with small data inputs and numerous mathematical calculations. The data base for the directory is just the opposite in that it has a large data input and requires no mathematical calculations. For this reason alone, FORTRAN is an inefficient language in terms



of program run time and data manipulation required by the directory's data base. Furthermore, FORTRAN is not easily adapted to data input verification such as alpha/numeric field checks which are essential for the directory's data base. In addition, FORTRAN does not have an internal sort capability, thereby requiring utilization of excessive magnetic tapes and external sort programs. Finally, it is a non-narrative language and therefore is difficult to de-bug if new programs were to be added to the system.

2. Program Logic

These programs were only print programs. There was no logic employed in the programs to detect errors—such as: out of sequence data input cards (three cards per record are required), duplicate records, missing data input cards, missing data fields, incorrect data or relationship errors.

3. Program Description

The computer programs were written to accommodate data submitted by individuals residing in the United States. Consequently, only a city and two digit state code field, a five digit zip code field and a ten digit telephone number field were employed. This created numerous problems in printing a proper address and telephone number for foreign residents. Since there are no universally recognized two digit codes for countries, as there are for states, it was necessary to create them in order to utilize program 2. These two digit country codes



would eventually be printed in the directory and on mailing labels and of themselves might not be recognized as the country they represented, e.g., IS for Israel, SZ for Switzerland or BE for Brussels. Furthermore, the number of characters reserved for the city did not always allow for the inclusion of the foreign country's state, province, county, etc.

Therefore, an address would appear as FREDERICTON, CN as opposed to the correct address format: FREDERICTON, NEW BRUNSWICK, CANADA.

Zip codes created similar problems. Many countries, in addition to the United States, utilize a zip code and some contain more digits than the five used in the U.S., e.g., Canada uses a six digit zip code. Resultantly, only five of the six digits would be printed due to the length of the field allocated for it.

Telephone numbers around the world vastly differ in the number of digits utilized. However, the computer programs were structured to print the telephone number in the format employed in the United States, e.g., brackets around the area code and a hyphen between the three digit exchange and the last four digits. As a result, many of the foreign telephone numbers are not printed in their recognized format.

4. Program Capabilities

Although programs 2 and 3 sort alphabetically by state and job occupation for eventual printing by programs 5 and 6, there was no alphabetic sort program prior to printing by program number 4.



The printing for the alphabetical listing was performed in the exact sequence that the keypunched cards were manually filed. This was an extremely time consuming and error prone operation. The 1977 directory contained 64 duplicate names and 76 names out of alphabetical sequence as a result of this manual filing procedure.

The information printed by programs 5 and 6 (alphabetical listings by state and job occupation respectively) was a duplicate of the information printed in the straight alphabetical listing. Consequently, an additional 137 pages were required to be printed with no additional information, resulting in higher printing costs.

Programs 4, 5 and 6 are utilized in the preparation of the directory manuscript. These are continuous print programs thereby requiring excessive cutting and pasting to not only obtain the proper size manuscript but also to provide spacing, headings and page numbers.

5. Programs Required

The data base itself is the principal source of the basic mailing list for invitations to be listed in the directory. Unfortunately, there was no existing program to produce printed mailing labels from the data base, thereby necessitating the manual addressing of each invitation.

C. SYSTEM LIMITATIONS

The system was structured only to accept and print data in the card sequence provided. The simplicity of the system caused it to be



inefficient for its intended purpose: maintaining a data base for the eventual preparation of a directory manuscript. In this respect, numerous system deficiencies were responsible for incorrect data entering the data base and eventually the directory, the employment of an inordinate amount of manual procedures and the incurrence of an excessive amount of labor and machine costs. The following is a representation of these significant system deficiencies:

- 1. The system contained no editing procedures thereby requiring a manual screening of all data input.
- 2. No master record count or transaction input count procedures were employed to allow determination of the data base size at any time.
- 3. No data extraction capability was designed into the existing system. Without this capability, historical data could not be extracted nor could special listings be provided.
- 4. The system had no single transaction capability. This was the most serious and costly of all the deficiencies. Because of this, the total card data base (in excess of 6000 cards) had to be read into the system for each correction, addition or deletion, either for individual records or the entire data base. Furthermore, the lack of a unique record identifier prevented the retention of historical data, by each directory, and required the rekeypunching of all three data cards for individuals previously listed.
- 5. There was no external reports procedure therefore, no individual run statistics, no exception reports and no total directory processing statistics could be provided.
- 6. There was no expansion capability contained in the master record. Future changes to the master record data fields would require a total program rewrite.



D. DOCUMENTATION

Section III indicated that the first Technology Transfer Directory of People was produced by students at the Naval Postgraduate School based on a system developed in 1975. It was not until January of 1977 that the data base for the directory was updated by other students at the Postgraduate School and in June of 1977 the authors of this thesis assumed responsibility for the completion of this project and the printing of the 1977 Directory. In each of the last two instances, the absence of documented procedures greatly hampered the efficiency of the project. In the first instance, it was a complete relearning process and in the second, only minimal verbal directions were provided.

After the identification of the original system's deficiencies and an analysis of their effects on data accuracy and production efficiency, the necessary methodology was developed to improve the system in these areas.



V. DEVELOPMENT OF AN AUTOMATED TECHNOLOGY TRANSFER SYSTEM

A. DESIGN PARAMETERS AND GOALS

Upon evaluation of the problems discussed in the preceding section, it was recognized that a series of new computer programs, integrated into a fully automated system would not only eliminate these problems, but also provide a system designed to minimize the clerical effort required for the production of a directory on a timely basis.

In the development of this new system, considerable effort was directed toward identifying those design parameters and goals, which in addition to providing specific solutions, would also incorporate system enhancements increasing both the utility and maintenance of the directory data base.

These design parameters and goals were identified as follows:

- 1. To develop a data collection form (Invitation Authorization Form) which would both identify specific data fields and provide corresponding data formats.
- 2. To develop a unique method of identifying each master record by establishing a key field on current and future master records.
- 3. To develop a method of converting the current master data file into an expanded master file incorporating additional data fields and providing a capability for future record expansion.
- 4. To minimize the volume of keypunching required for data base input and maintenance.



- 5. To eliminate all manual sorting or merging of data input.
- 6. To develop a method of maintaining and extracting historical data from the master file.
- 7. To develop a master file edit and update program which will validate all input data and provide a means of changing data fields on the master file by utilizing single input transactions.
- 8. To provide input data and update exception error reports with appropriate messages, defining the transaction in error and the reason for rejection.
- 9. To provide printed output reports in a format to facilitate directory manuscript preparation and reduces the number of required pages.
- 10. To provide occupational and state cross-reference computer output reports.
- 11. To reformat the alphabetical directory listing to include a title field and to correct the zip code, telephone numbber and area of interest fields.
- 12. To develop a computer master print program, controlled by a single control card, which can specify the printing of directory year groups from the master file.
- 13. To develop a computer program that will ensure all input data is screened to prevent duplicate records from entering the master file.
- 14. To provide a means of deleting records off the master file by utilizing single transaction input records.
- 15. To provide a method to produce an addendum for specific directories.
- 16. To provide data base maintenance statistics to identify all activity applied to the master file after each computer run.
- 17. To provide a users guide to define how the system functions including input and output procedures.



- 18. To develop a computer program which will ensure that required data fields are complete, and input data cards, which comprise the master record, are in the proper sequence.
- 19. To develop a computer program which will produce address labels from the master file.
- 20. To develop and test all programs utilizing COBOL as the computer language.

These goals and design parameters were incorporated into the seven computer programs comprising the Automated Technology Transfer System (ATTS) and are presented in the computer program section of this thesis. The users guide (Appendix C), which contains expanded occupation codes, area of expertise codes, system output reports, and a revised Invitation Authorization Form, included as a result of this design effort.

B. SYSTEM DESCRIPTION AND DEVELOPMENT

A system flow chart (Appendix D) depicts the structure of the ATTS system. The system consists of data base maintenance and report generation sub-systems. The production of a directory commences with the execution of the label address program and the mailing of the Invitation Authorization Forms. The development of the Invitation Form focused on providing defined data element fields with completion instructions contained on the form. In addition, the data requested on the form should be in a sequence which facilitates data input, since the form is also to serve as the source keypunch document.



The completed form illustrates these design considerations by providing specific spaces, in the proper sequence, for each data element.

Thus, the problem of determining which address, the organization's or individual's, to be utilized in the data base was eliminated. Also, a separate field was established for foreign respondents which allowed for the inclusion of additional address elements such as province or country. Furthermore, the zip code field was expanded to six digits to accommodate foreign responses. A title or position field was provided to increase the information presented in the alphabetical listing of the directory. A future use field was incorporated, as well as preprinted data to facilitate keypunching of the form. Finally, a signature and data field were included to solve the problem of multiple responses and to comply with the Freedom of Information Act.

When the authorization forms are returned, via the return address pre-printed on the opposite side, they are screened for completeness and assignment of a key. This key serves as the unique identifier for each respondent and is assigned to each response in the nine space key field, located on the form at block zero. This key field was developed to solve the problem of uniquely identifying each individual on the master file other than by last name. This key provides the means of computer sorting and merging of all transactions for updating the master file, which is also organized in key sequence. In addition, the development of a key provided the mechanism for computer duplicate



checking, as well as providing the basis for directory year group extraction by the master print control program. This key consists of the following four elements:

- 1. A three digit Julian date indicating the day which the response was received.
- 2. A two digit record number which identifies the response within Julian day.
- 3. A two digit year field indicating the year which the response was received.
- 4. A two digit field indicating the directory number which is to be produced.

The two digit directory number field was developed to provide the capability to organize responses into specific year groups based on the number of previously published directories. For example, all individuals listed in the 1977 directory have directory numbers of '02' assigned and coded in their directory key field. Thus all individuals to be listed in the next printing of a new directory would be assigned a directory number of '03', which indicates a third edition and printing of the directory. This key element was also developed to reduce the keypunch requirement for responses received from individuals previously listed on the master file. This reduction is accomplished by the submission of a change transaction to the directory number field of the respondents master record, rather than keypunching all 231 characters contained on the response form and required for a new master record. Thus a net savings of 229 key strokes, per



response received from individuals carried on the master file is achieved provided all other data fields remain the same. This element of the key provides the authorization to include an individual in a specific directory by utilizing the directory number as the control element of the control card for the master print program.

The design of the elements of the key field provided the structure and function of the computer programs comprising the ATTS system.

After the assignment of the appropriate key to each returned invitation authorization form, the data from each form is keypunched onto three eighty column standard keypunch cards. These input cards are batched for ease of handling and submitted as input for execution by the validate and update program. This action initiates the data base maintenance sub-system of the ATTS system.

The validate and update program is the largest (over 1000 instructions) and most complex of the seven programs developed for the ATTS system. It was designed to solve all the problems concerning invalid, incomplete or duplicate data entering the directory data base. This program is the focal point for all new 'Add' records, change records, or delete transactions, and is exclusively used for data base maintenace, sequence checking and for updating the master file. All other programs of the ATTS system utilize the results of the master file magnetic tape created as output from this program. The validate module of this program screens all input transactions for completeness and accuracy



and performs twenty-nine different edit and validate checks. Transactions failing these checks are printed on a validation error report
with error messages indicating the cause of the edit failure. These
error transactions are not allowed to update the master file until they
are corrected and pass all edits during the next program cycle.

The update module performs three update checks on the validated transactions received from the validate module. It then sorts all the valid transactions into key sequence and applies them to the master file, ensuring that the proper key sequence is maintained. The update module also ensures that duplicate records are not applied and produces an update error report for those transactions failing any update screens. Upon completion of transaction processing, the master file is updated and a master file activity report is produced which provides program processing statistics, indicating final record and transaction counts. This provides the basis for ensuring that all input is processed and maintains a record of all transactions applied to the master file.

Following completion of the validate and update program, the second and last program of the data base maintenance sub-system (the name-key cross-reference program), is executed. It was designed to rename the old and new master files utilized by the validate and update program which is required in order to reduce the requirement for the establishment of generation data sets that would complicate



the system. The name-key program also provides a report consisting of the names, in alphabetical order, of all individuals comprising the master file and their respective keys. This report is used by clerical personnel to determine if responses are from individuals previously listed and determines if any change transactions other than the directory number is required.

The report generation sub-system is executed after an individual batch of input data or the entire data base has been processed by the data base maintenance sub-system. This sub-system provides clerical personnel with the first look at the data inputed to the validate and up-date program. This sub-system is comprised of the following four print programs:

- 1. The master print control program.
- 2. The state cross-reference program.
- 3. The occupation cross-reference program.
- 4. The Address Label program.

All of these print programs were designed to produce printed reports to facilitate directory manuscript preparation. This is accomplished by providing appropriate page headings, offset spacing and page breaks which allow for cutting to the correct manuscript size. In addition all reports contain, as the last page, a numerical count of all individuals listed, in order to ensure that each individual appears on all three reports, comprising the completed manuscript.



C. THE MASTER PRINT PROGRAM

The master print program of this sub-system is designed to provide the option of printing a specific directory from the master file by selectively pulling records matching the directory year group indicated on the directory print control card provided as input to this program. The input phase of the ATTS system is designed so that each new directory printing will contain directory numbers incremented each year and coded in the key field when inputed to the validate and update program. Thus for the next directory (after the 1977 directory) all key fields of responses received will contain a directory number of '03' coded in the directory number field of their respective keys. The master print program will not execute if the control card is not present or does not contain a numeric, two digit, directory number.

The master print program functions as the control program for this sub-system by providing as output, the input magnetic tape to the State cross-reference, Occupation cross-reference and Address Label programs. However, by modifying the input tape specified in the Job Control Language of any of these print programs, the entire contents of the master file can be printed, if so designated as the input tape. The master print control program also prints the alphabetical listing for the first report contained in the directory after sorting, on temporary storage, the input tape into alphabetical sequence. This sort is an internal sort and eliminates the requirement for a separate sort program and a separate magnetic tape.



D. THE STATE CROSS-REFERENCE PROGRAM

The state cross-reference program was designed to provide a report of those individuals appearing on the alphabetical listing, by last name, in state or foreign country sequence. The name of the state or country is designed to print each time a break occurs due to a new state code used in the sort sequence. This report comprises the second section of the directory; however, by designing the report format to print three columns across the page, a two-thirds reduction of the number of individuals listed in the alphabetical section is achieved. A card input deck of state names and codes is utilized to build a computer generated internal table for providing the state names appearing on the report. Master records whose state codes differ from the codes contained in this table will be rejected and printed on an error report. To correct these errors, change transactions will have to be submitted to the state code field of the corresponding master record for processing by the validate-update program.

The State Cross-reference program was also designed to sort the input tape, in state code sequence, before processing begins in order to eliminate the requirement for an additional external sort program.

E. THE OCCUPATION CROSS-REFERENCE PROGRAM

The Occupation cross-reference listing was designed in the same format as the State cross-reference listing and also achieved a two-thirds reduction in the number of required print pages. However,



the input tape is internally sorted by this program, alphabetically by last name, within occupational code sequence. This also eliminated an external sort program and an additional magnetic tape.

The report produced is intended to provide a listing of individuals sharing the same occupation code and by refering back to the alphabetical listing produced by the master print program, additional information can be ascertained for these individuals.

F. THE ADDRESS LABEL PROGRAM

The Address Label program was designed to provide a method of extracting the name and address information from the master file and producing output on special label forms. The alignment module of this program produces forty-five test addresses for label alignment by the computer operator. The program incorporates logic which provides for printing variable address lines required by foreign respondents or for multiple address lines resulting from the incorporation of the organization address in some master records. The program is also structured to prevent the printing of blank lines due to missing data elements. The address label program sorts the input tape into zip code and then alphabetical sequence within zip code sequence to reduce bulk mailing costs.

G. CONVERSION AND TESTING PROCEDURES

The original master file consisted of 1809 master records of 179 characters each. After determining the new data fields required by



the ATTS system, a conversion computer program was developed which converted the old master records into the new format of 231 characters each. The program reserved blank spaces within the new master record for the new data elements as well as changing the sequence of existing fields to facilitate the edit and validate functions of the validate and update program. In addition, this program computed and constructed keys for each master record, incrementing for each record number and changing the Julian day assigned after each group of 95 records was processed. All converted master records were assigned directory numbers of '02' indicating that these records comprised the 1977 directory which was the second one published. This completed the conversion phase as no existing programs could be converted from FORTRAN into COBAL computer language and no existing programs utilized in the old system could meet any of the design parameters established for the new system.

The next phase in the development of the ATTS system consisted of writing the seven programs discussed above and the creation of a test program to ensure system compliance. The initial test phase began with the validate and update program and included the submission of test batches of input data designed to check all elements of the program's logic and error report formats. Upon completion of this phase, the print programs were developed and tested. A final test of the entire system was accomplished utilizing the revised Invitation Authorization



Form and the ATTS system user's guide which had just been completed. Clerical personnel processed and keypunched all input data which included change and delete transactions as well as 106 new responses.

The results of this test validated the system and produced an addendum (Appendix E) to the 1977 directory presented in the new format, including a title field to be utilized for all future directories.



VI. CONCLUSIONS AND RECOMMENDATIONS

A. SYSTEM VALUE

The system developed to accumulate information, maintain a data base and produce a directory has an application broader than the facilitation of the linker function in the technology transfer process. The system was so designed that it could, with minor modifications, be utilized as the basis for any information gathering and display system. computer programs, which are the foundation of the system, greatly minimize the clerical functions associated with gathering, inputing and maintaining a data base and significantly increase the validity and utilization of this data base through the report generation sub-systems. Unlike the original system which simply accepted data in the sequence provided and displayed it through print programs, the newly developed system has provided the ability to selectively extract specific data for historical and functional purposes. This feature has been utilized several times in responding to outside requests for specific portions of the data base and mailing labels by categories such as zip codes or occupation codes to facilitate inviting persons to symposiums and conferences, distribute materials or contact groups of individuals for various purposes. Therefore, it is the conclusion of the authors of this thesis that the system developed could be of significant aid to not



only other organizations, but also to other students doing thesis research in their efforts to accumulate, store and eventually display their data.

B. DIRECTORY VALUE

The analysis performed by Professors Creighton and Jolly and the subsequently expanded analysis performed by Steidle and Green on the benefit and interest in the Directory supported its continued publication at the time. However, a closer examination and comparison of the 1975 Directory with the 1977 Directory and its Addendum might lead to the conclusion that the interest in the Directory may not have been as intense as originally anticipated. The 1975 Directory contained 1799 names. Published two years later, the 1977 Directory contained only an additional 10 names and the Addendum another 106. However, the problem is not one of lack of interest, but rather one of a static data base and lack of aggressive marketing procedures. The expansion of the Directory's mailing list is mainly dependent on those already listed through submission of additional names of individuals interested in being included in the directory. The submissions have not been as numerous as expected. Furthermore, there is some evidence that indicates the Directory is becoming a Who's Who in the technology transfer field and is missing the field and bench personnel who are actually conducting research on new technology and therefore need to be included. It is suspected that the administrators and managers



of the companies and organizations listed in the Directory are not making the "working" level personnel aware of its existence and thereby depriving them of the opportunity to be listed therein [Montanarelli, 1978].

C. RECOMMENDATIONS

1. Expansion of Data Base

The problem of a static data base and lack of aggressive marketing procedures are critical and need to be resolved if the directory is to facilitate the linker function in the technology transfer process. Therefore, the following recommendations for expansion of the data base and generation of increased interest in the directory are provided:

- a. Identify all the federal laboratories, academic institutions, private organizations and commercial companies engaged in developing new technology.
- b. Provide these laboratories, institutions, organizations and companies with copies of the current directory to be placed in lounges, lunch rooms, libraries and other areas where employees are most likely to read them.
- c. Prepare and distribute a promotion package which should include, as a minimum, a poster explaining the intended function of the directory and copies of the invitation form.



d. Encourage current listees in the directory, thru the inclusion of a form in the directory itself, to submit names of individuals they know to be interested in the technology transfer process.

The foregoing could be accomplished by students in a Technology Transfer course as a special project.

2. Future Enhancements for Increased Directory Utilization The following recommendations for future system enhancements which will facilitate directory utilization are provided:

- a. The Directory must be published at least annually.
- b. Utilize the publication of a quarterly Addendum to update the information in the directory and add new names.
- c. Incorporate figure 12 of Appendix C as a means of correcting and updating the directory data base.
 - d. Improve the quality of printing in the Directory.
- e. Continually update the occupation and area of expertise codes used in the Directory.
- f. Periodically purge the data base of individuals who have not responded to an invitation for at least two years. This will insure that the master file remains at a reasonable size.
- g. When more working level technicians are incorporated in the directory, provide a cross reference section to major laboratories, organizations, institutions, etc.



- h. Perform periodic analysis on the usefulness of data elements other than name/address and expand/delete as necessary.
- i. Investigate the possibility of standardizing the occupation and area of expertise codes with those used in other publications.
- j. Investigate the possibility of identifying, obtaining and publishing in the Directory, a listing of technology transfer accomplishments that were a direct result of utilization of the Directory.



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Appendix A

Analysis of the Benefit and Interest in: The 1975 Technology Transfer Directory of People

by

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January 1977

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CSUS Foundation Report

Analysis of the Benefit and Interest in: The 1975 Technology Transfer Directory of People

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Introduction

In 1975 the Naval Postgraduate School, Monterey, California, in cooperation with the National Science Foundation, completed and issued a directory of persons interested in the process of technology transfer. It was the intent that the directory be of substantial benefit to both the public and private sectors of our economy by fostering communications between and among individuals interested in the processes, concepts, framework and methodology of technology dissemination, transfer and utilization.

Market

The first edition contained the names, addresses and areas of interest and areas of expertise of 2000 persons. Copies of the directory were distributed to the 2000 persons in the directory. In addition copies of the directory were sent to over 1000 persons who either wrote or made a telephone request for a copy. The total distribution was 3200 copies.

Objective

A questionnaire was included within each copy of the directory. The reason for including the questionnaire within the directory was to determine the value of the directory and to obtain suggestions for improvements in the directory when the second edition was prepared.

This report is an analysis of the questionnaire responses and other direct communications related to the directory.

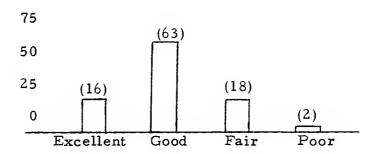
Methodology

- (1) One hundred questionnaires were selected at random from the several hundred completed and returned questionnaires that were returned by the persons who had received a copy of the first edition of the directory. The questionnaire data were tabulated and analyzed.
 - (2) Letters concerning the directory were analyzed.

Discussion of the Analysis

The first question concerning the merits of the directory was: How would you rate the general value of the information provided by the directory?

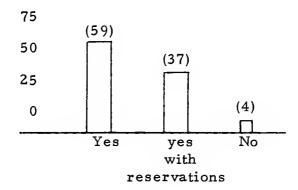




General rating of value of information in directory (n=99, one non-response)

It is clear that the value of the directory was rated as worthwhile. If the excellent and good are combined together, then 79 of the respondents felt that the directory supplied information of worthwhile value.

The next question of interest was: Will the information in the directory be of assistance in administering your program? The response was:

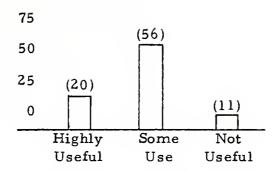


Value of directory to a program (n=100)

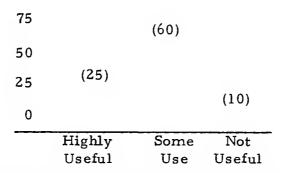
There were two reservations that were most often expressed. The first was that more time was needed in order to make an accurate determination and the second was that future issues of the directory should be cross indexed to enhance the value of the directory.

The next question was included to determine the mission areas served by the directory and the extent of value in each mission area.

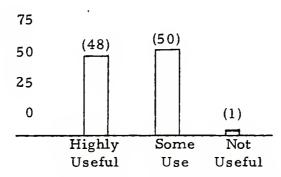




Value to new research and development (n=87, 13 nonresponses)



Value to existing research and development (n=95, 5 nonresponses)

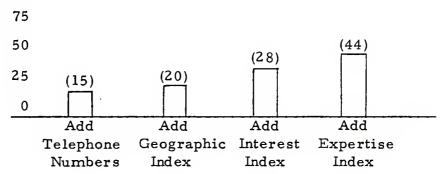


Value for technology dissemination, transfer and utilization (n=99, one nonresponse)

Technology dissemination, transfer and utilization received the most support. As can be seen this was nearly unanimous. There was slightly less support for research and development. Ninety five respondents indicated that the directory had a use in terms of existing research and development and 76 respondents found the directory useful in terms of new research and development.



The question concerning changes in the directory was open ended and thus required the respondent to make a written comment. The written comments, when tabulated, indicated the importance of the proposed changes.



Changes in the directory suggested by written comment (Several comments could come from one respondent.)

Several suggestions were made in addition to those shown above, those mentioned two or more times were as follows: Index by job title; by occupation, and by corporate name. A number of respondents felt that energy should be added to the categories of area of expertise.

The respondents were asked: Do you desire a copy of the first revision to this directory which will be published in 1976? All of the respondents requested a copy of the revised edition.

The directory respondents were analyzed in terms of their geographic location. The random sample of 100 was divided as follows: 31 different states of the U.S.A., Canada, New Zealand and West Germany were represented. There were five respondents living in Canada.

Direct Correspondence

The following organizations requested, obtained and used a set of address labels of the persons listed in the directory.

- Technology Transfer Society
 11720 West Pico Blvd.
 Los Angeles, CA 90064
 - Use: (a.) Invitations to the 1st. Annual Meeting and Symposium June 25, 1975.
 - (b.) Invitations to persons listed in the directory to become members of the Technology Transfer Society



(2) World Fair for Technology Exchange P. O. Box 1748 Ormand Beach, FL 32078

Uses: (a.) Invitations to the 76 World Fair for Technology
Exchange

- (b.) Invitations to the 77 World Fair for Technology Exchange
- (3) University of Massachusetts Amherst, MA 01002

Use: Invitations to the Symposium on Technology Today

(4) Naval Postgraduate School Monterey, CA 93940

Uses: (a.) Invitations to the Symposium on Science, Technology and Public Policy sponsored by the Naval Research Laboratory, Washington, D.C.

(b.) Distribution of the book Technology Transfer in Research and Development. Printing sponsored by the Naval Material Command, Washington, D.C.

(5) University of California Berkeley, CA 94720

Use: Invitations to a Seminar on Technology Transfer

(6) Benwill Publishing Corp. 167 Corey Road Brookline, MA 02146

Use: Distribute advance copies of a new publication called; Technology Transfer Times.

Conclusions

The responses received on 100 randomly selected questionnaires concerning the perceived benefit of the 1975 Technology Transfer Directory of People, were analyzed. The analysis showed that:

- (1) The Directory was rated either excellent, good, or fair by 97 out of the sample of 100.
- (2) The information in the Directory would be of assistance in administering programs to 96 out of the sample of 100.



- (3) All three of the missions investigated were perceived to be beneficial to some segment of the sample. Technology dissemination, transfer and utilization received the strongest vote with 98 out of a possible 99 rating the Directory as highly useful or somewhat useful.
- (4) The most popular revision of the Directory was to add a cross index by area of expertise (44 out of a possible 100 votes). The other three possible revisions, cross index by interest area, cross index by geographic area and add telephone numbers received considerable support.
- (5) The Directory enjoys a wide geographical interest and distribution. The random sample of 100 questionnaires came from 31 different states of the U.S.A. and from three foreign countries.
- (6) Six organizations used a complete printing of all of the names in the Directory as a mailing list to invite persons to symposia and conferences, to distribute material of special interest, and to invite people to join a technology transfer society.

The evidence presented strongly supports the argument that the Directory is useful to scientists, engineers and managers. The evidence presented further supports the argument that a new issue of the Directory, expanded to include cross indexing and telephone numbers, would greatly enhance its value.



Appendix B

Analysis of the Benefit and Interest in the 1975 Technology Transfer Directory of People

The 1975 directory listed 1800 persons. Each person received a copy and was requested to fill out and return a document acknowledgement form (Appendix A). A total of 328 forms or 18.2% of the acknowledgement forms were returned. Following are summaries of the results.

Question. How would you rate the general value of the information provided in the directory?

Figure 1 depicts graphically the responses to this question. It indicates that 253 of the 328 respondees (77%) rated the value of the information as good to excellent with 23% rating it as excellent.

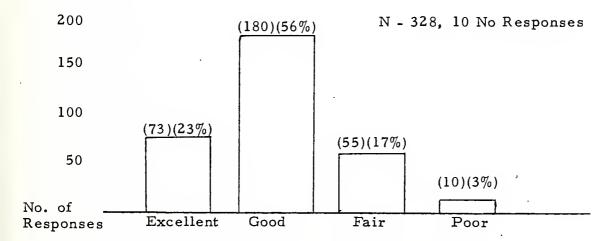


Figure 1. Value of the directory information

Question. Will the information in the directory be of assistance to you in administering your programs?

Figure 2 shows the responses to this question. It indicates that the information in the directory would be of assistance in administering programs in 294 responses or 93%. Only 22 responded negatively with a general comment that it was too early to evaluate its worth.



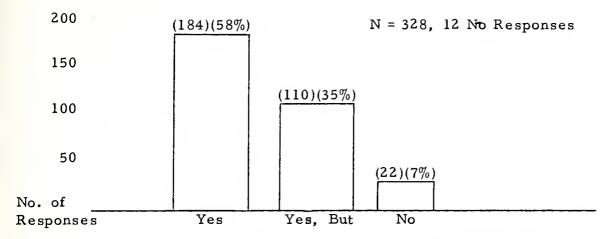


Figure 2. Value of the Information in Administering Your Programs.

Question. To what extent can this directory be useful in terms of getting information on (a) New research and development (R & D) management mechanisms, (b) Existing research and development (R & D) and (c) Technology dissemination, transfer and utilization?

Figure 3a graphically displays that a majority of those people responding consider the value of the directory information to new research and development is highly useful or somewhat useful.

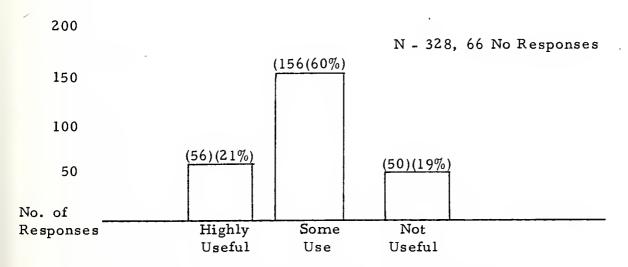


Figure 3a. Value to New Research and Development



Figure 3b reflects the respondees rating of the directory information in relation to its value to existing research and development.

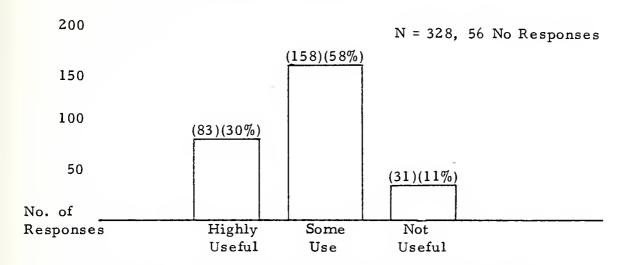


Figure 3b. Value to Existing Research and Development.

Figure 3c graphically displays an overwhelming favorable support for the directory's value for technology dissemination, transfer and utilization. A total of 276 out of 289 responses or 95% considered the information highly useful or somewhat useful.

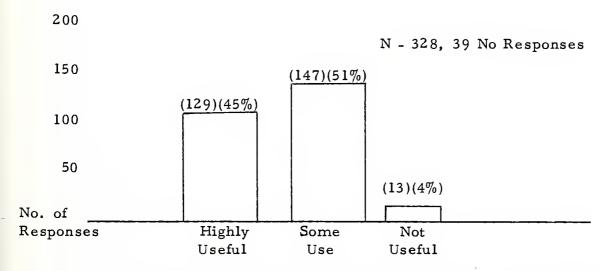


Figure 3c. Value for Technology Dissemination, Transfer and Utilization.



Question: What changes would you recommend for improving this

directory?

The most desired revisions to the directory format was to add cross indexes for areas of expertise, areas of interest, a geographical index and the addition of telephone numbers.

The new directory format (Appendix B) will contain an alphabetical listing of persons with addresses in the United States followed by an international listing. Telephone numbers with area codes have been included when submitted. A geographical listing by state is provided along with a new occupational code index including international participants.

Question. Do you desire a copy? Yes No

100% of the respondees desired a copy.



Appendix C

AUTOMATED
TECHNOLOGY
TRANSFER
SYSTEM

USERS MANUAL



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I. INTRODUCTION

A. PURPOSE OF THE USERS GUIDE

The purpose of this manual is to provide the information and procedures necessary to execute the Automated Technology Transfer

System (ATTS). This system was designed to facilitate the maintenance of the directory data base and provide the computer produced manuscript for the printing of the Technology Transfer Directory.

The data input key punch transaction format is discussed in section one. The Invitation Authorization Form (figure 4) has been designed as the input data source document for all new (Add) transactions. Methods of either changing or deleting data from the master data base file are discussed in sections two and three respectively.

Sections two through five pertain to methods and procedures necessary for data preparation and system input. Sections six through nine pertain to the ATTS program execution phase and therefore, are of a more technical nature.



II. SYSTEM OVERVIEW

A. DATA BASE MAINTENANCE SUB-SECTION

The ATTS system is comprised of two major sections, a data base maintenance section and a report generation section. The core of the data base maintenance section is a computer validate and update program which sorts, merges and processes all input (Add), change and delete record transactions. These transactions function to update a master file containing the records of all individuals listed in the data base of the Technology Transfer Directory. A validation module of this program screens all input transactions for completeness and accuracy by performing a series of thirty-two edit and validation checks. Transactions failing any of these edit screens are printed out on a validation and error report, see report 1. These error transactions are not allowed to update the master file until they have been corrected and pass all edits during the next program cycle. An update module of this program applies only validated records to the master file, after sorting, and ensures that duplicate records do not update the master file. This module also produces an error report with corresponding messages for those records failing update screens. See report 2.

Following completion of this program, the Name-key cross-reference program is executed. This program provides an updated listing,



in alphabetical sequence, containing the corresponding assigned key

(record identifier) and last name. This report was designed to provide

a means of determining the status of the invitation form as either a new

(Add) transaction or a change transaction.

B. REPORT GENERATION SUB-SECTION

The remaining phase of the ATTS system, consists of executing the three manuscript producing print programs, designed to facilitate data base extraction and to ease the preparation of the manuscript. This sub-system also contains an address label program which extracts the name and address of individuals selected by the control card of the master print program, which are then sorted in zip code sequence, and printed on special label forms. The ATTS System Flow Charts (figures 1, 2, and 3), depict the fully integrated system in its final form. These flow charts illustrate the complete process of producing the Technology Transfer Directory of People.



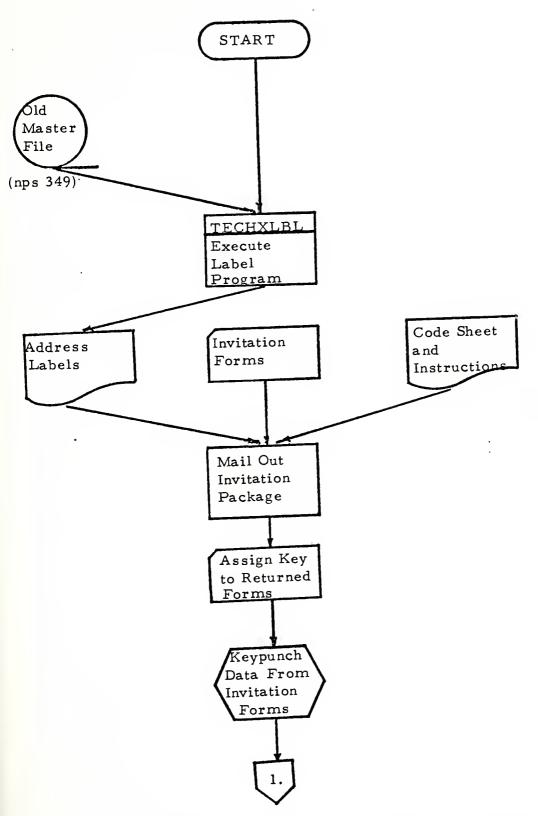


Figure 1. System Flow Chart One, Prepare, Mail and Keypunch Invitation Authorization Form Data



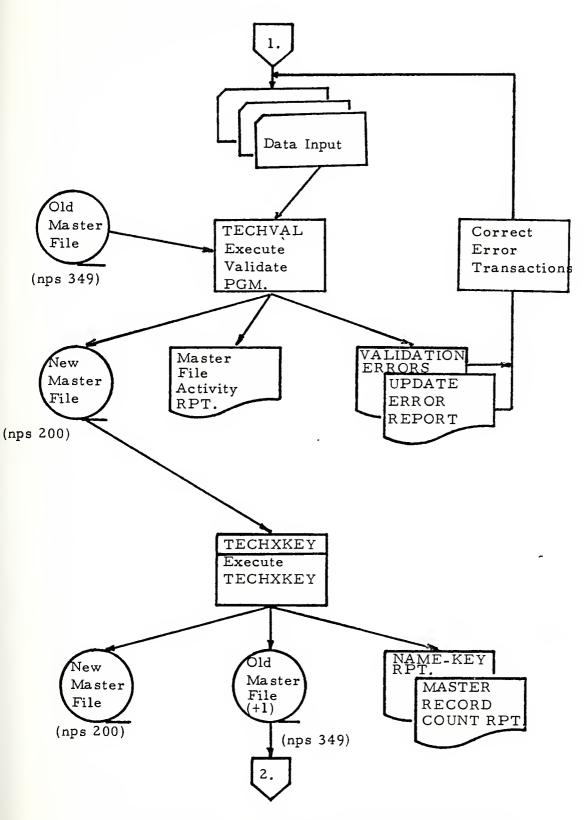


Figure 2. System Flow Chart Two, Data Base Maintenance Sub-System.



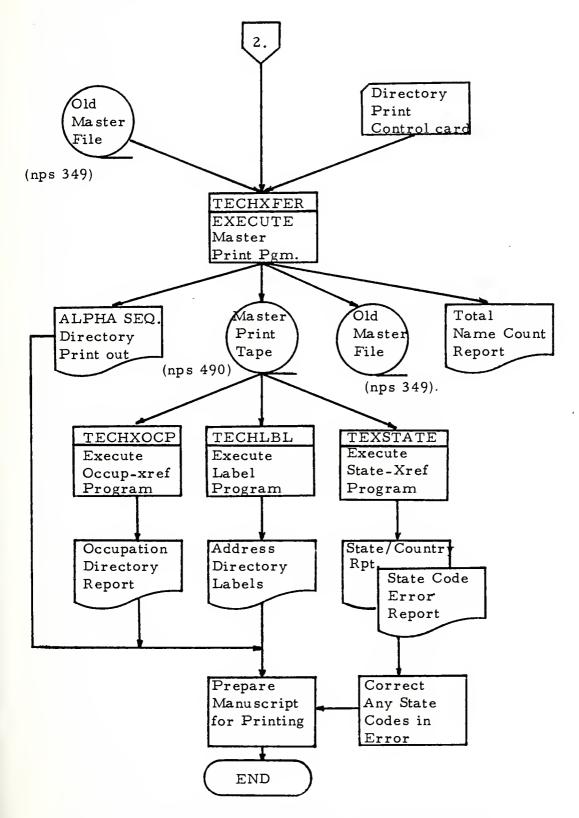


Figure 3. System Flow Chart Three, Report Generation Sub-System.



III. NEW DATA INPUT

A. THE INVITATION AUTHORIZATION FORM

The Invitation Authorization Form, reproduced as figure 4, is a preprinted input source document utilized by individuals expressing a desire to be listed in the Technology Transfer Directory of People.

The form was designed to facilitate keypunching and provides the source of information for all new (Add) transactions to the directory data base.

This form should be mailed approximately 90 days before the production of a new directory. The invitation preparation flow chart (figure 1) depicts the preparation of invitations which initiate the first phase of the data base maintenance sub-system, by providing new input to the ATTS system. Upon return of this form, it must be examined for a signature, required by the Freedom of Information Act.

This invitation form, consists of thirteen fields (spaces for data) commencing with block zero and ending with block number twelve. The invitation form is actually three 80 card column keypunch cards, laid out continuously, with the end of each eighty card columns indicated by the three preprinted numbers 'l', '2', and '3' respectively. The number 'l', preprinted at the end of the second line of the form, indicates the end of the first eighty columns on the form and corresponds to the first of three keypunched cards necessary to contain all the



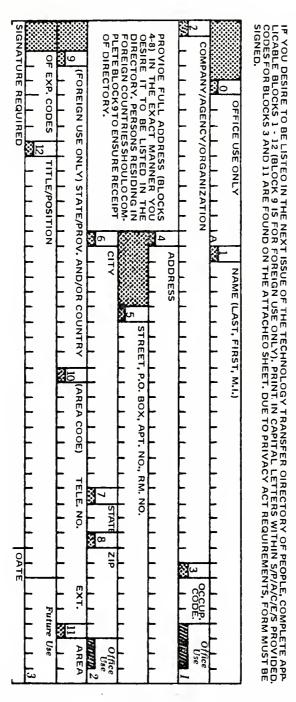


Figure 4. Invitation Authorization Form



information on the form. Moreover, the number '2' preprinted at the end of line five, indicates the end of the second set of eighty columns. The preprinted number '3', at the end of the last line of the form, indicates the end of the last set of eighty columns.

Each space on the form represents a space on a keypunch card and the numbered blocks on the form identify specific elements of information, as well as, the maximum number of spaces allowed for each block of information. Thus, the form is designed to provide for direct keypunching, with the concomitant requirement that each data field remain in the sequence provided on the form and in accordance with the card column format for new (Add) transactions listed on figure 5.

It is essential that the three cards, keypunched from this form, are maintained in the order specified by the form. This means that card number one, indicated by the number one in card column eighty, is followed by card number two, and it by card number three, when assembled into the input card deck (A batch) for processing. If this is not accomplished, the validate module will detect an out of sequence condition and reject the transaction.

B. THE ADD TRANSACTION

The three keypunched cards comprising all the information from the invitation form, are referred to as an Add transaction. The letter 'A', preprinted in space number ten of the first line, indicates an Add transaction to the system, rather than a change or delete transaction.



C. THE KEY

In order to facilitate computer processing and to establish a unique means of identifying each individual on the master file, other than name, a nine space key titled field was developed, consisting of four elements. This key must be keypunched on all transactions, and is to be coded on the invitation form in block zero, upon return receipt of the form. The first element of the key is the Julian day that the form was received in the mail. The second element of the key consists of two spaces and indicates the record number of this invitation. if the invitation was the tenth one received on fifteen January, '015' would be coded in the Julian day field and '10' in the record number element of the key. The third element of the key is a two space year field. The year 1978 would be coded as '78' in this field. The last element of the key is the directory number and consists of two spaces. The 1977 directory has been assigned directory number two, thus, '02' has been coded in the directory number field of all individuals comprising that directory. In order to differentiate each directory, this field is incremented by one digit for each new directory. Thus, for the next directory, to be printed after the 1977 directory, all returned invitations must have directory numbers of '03' coded in their key fields. This directory number field provides the means whereby the master print program can select a specific directory year group off the master file and constitutes a major design feature of the ATTS system.



D. ADD TRANSACTION KEYPUNCH INSTRUCTIONS

Table 1, lists the appropriate occupation codes for block three of the invitation form. Code and keypunch three zeros if this field is not complete. Table 2, lists the appropriate two digit State or Foreign country codes for block number seven. Code and keypunch 'YY' if blank or 'ZZ' if the foreign country does not appear on table 2. Section seven explains the method of providing new codes to the system. For the telephone field, block ten, code and keypunch the telephone number of all U.S.A. invitation responses without dashes. If an extension number is provided, leave a blank after the telephone number and precede the extension code with the letter X. The number 405-455-7337 extension 5555, would be keypunched as follows 4054537337 X5555. Code foreign response telephone numbers exactly as provided on the form. Note that block number eleven of the form, the Area of Expertise Field, consists of nine spaces for up to three expertise codes. Table 3, contains the revised list of these codes.



Invitation (Add) Transaction Key Punch Format and Instructions (These Three Cards are Key Punched Directly From the Invitation Form)

KEY PUNCH CARD NO.	FORM DATA ELEMENT	CARD COLUMN	LENGTH	REQUIRED FIELD	INVITATION BLOCK NO.	EDIT/ VALUE
1	KEY:	1-9	9	YES	0	NUMERIC
	Julian Day	1-3	3	YES	0	NUMERIC
	Record No.	4-5	2	YES	0	NUMERIC
	Julian Year	6-7	2	YES	0	NUMERIC
	Directory No.	8-9	2	YES	0	NUMERIC
	TXN-CODE	10	1	YES	O(Pre-Pr.)	' A '
	NAME	11-38	28	YES	1	ALPHA-NUM
	ORGANIZATION	39-73	35	NO	2	ALPHA-NUM
	OCCUP. CODE	74-76	3	YES	3	NUMERIC
	OFFICE USE	77-79	3	N/A	Pre-Print	N/A
	CARD NO.	80	1	YES	Pre-Print	'1'
2	ADDRESS LINE-1	1-29	29	NO	4	ALPHA-NUM
	STREET	30-53	24	NO	5	ALPHA-NUM
	CITY	54-69	16	YES	6	ALPHA
	STATE	70-71	2	YES	7	ALPHA
	ZIP	72-77	6	NO	8	ALPHA-NUM
	OFFICE USE	78-79	2	N/A	Pre-Print	N/A
	CARD NO.	80	1	YES	Pre-Print	'2'
3	FOREIGN USE	1-20	20	NO	9	ALPHA-NUM
	TELEPHONE	21-36	16	NO	10	ALPHA-NUM
	AREA OF EXP.	37-45	9	ОИ	11	NUMERIC
	TITLE	46-73	28	NO	12	ALPHA-NUM
	FUTURE USE	74-79	6	N/A	Pre-Print	N/A
	CARD NO.	80	1	YES	Pre-Print	'3'

Figure 5. Add Transaction Key Punch Format



Code	Occupation		
100	ACCOUNTANT/AUDITOR	192	Local
103	ACTUARY	195	State
106	ADMINISTRATOR	198	Federal
109	AGRICULTURIST	201	HEALTH OCCUPATIONIST
111	ANALYST	204	INDUSTRIALIST
114	ARCHITECT	207	INSPECTOR .
117	ARTIST	210	INVENTOR
120	ATTORNEY	213	INVESTIGATOR
123	AUTHOR	216	JOURNALIST
126	BANKER	219	JUDGE
129	BOOKKEEPER	222	LAW ENFORCEMENT
132	BROKER	225	LAWYER
135	BUYER	228	LIBRARIAN
138	CIVIC WORKER	231	MANAGER
141	CLERGY	234	MILITARY OFFICER
144	COMPTROLLER	237	ORGANIZATIONAL OFFICIAL
147	COMPUTER SPECIALIST	240	PHARMACIST
150	CONSERVATIONIST	243	PHOTOGRAPHER
153	CONSULTANT	246	PHYSICIAN
156	CONTRACTOR	249	PLANNER
159	COUNSELOR	252	POLITICAL OFFICIAL
162	CURATOR/MUSEUM OFFICIAL	255	POLITICIAN
165	DATA PROCESSOR	258	PROPRIETOR
167	DENTIST	261	RESEARCHER
168	DESIGNER	264	SALES PERSON
171	DEVELOPER		SCIENTIST
174	DIRECTOR	267	Life Sciences
177	DRAFTER	270	Mathematics
180	EDITOR	273	Physical Sciences
183	EDUCATOR	276	Environmental Science
186	ENGINEER	278	SOCIAL WORKER
189	EXECUTIVE	2 80	STATISTICIAN
	GOVERNMENT OFFICIAL	2 82	STUDENT

Table 1. Occupation Codes



284	SUPERVISOR
286	SURVEYOR
288	SYSTEMS ANALYST
290	TECHNICIAN
292	THERAPIST
294	VETERINARIAN
296	OTHER
000	NOT SPECIFIED

Table 1. Occupation Codes (continued)



State/Country	Code	State/Country	Code	State/Country	Code
Alabama	AL	Iowa	IA	North Dakota	ND
Alaska	AK	Ireland	IR	Ohio	ОН
Australia	AS	Israel	IS	Oklahoma	OK
Arizona	AZ	Ita ly	IT	Oregon	OR
Arkansas	AR	Kan sa s	KS	Pennsylvania	PA
Belgium	BE	Kentucky	ΚY	Rhode Island	RI
California	CA	Louisiana	LA	South Carolina	SC
Chile	CH	Japan	JA	South Dakota	SD
Columbia	CL	Maine	ME	Scotland	SL
Canada	CN	Maryland	MD	Spain	SP
Colorado	CO	Massachusetts	MA	Sweden	SW
Connecticut	CT	Michigan	MI	Switzerland	SZ
Delaware	DE	Minnesota	MN	Tennessee	TN
Dist. of Col.	DC	Mississippi	MS	Texas	TX
Florida	FL	Missouri	MO	England	ŬK
Finland	FN	Montana	MT	Utah	UT
France	FR	Nebraska	NE	Virgin Islands	VI
Georgia	GA	Norway	NO	Vermont	VT
Germany	GE	Nevada	NV	Virginia	VA
Guam	GU	New Hampshire	NH	Washington	WA
Hawaii	HI	New Jersey	NJ	West Virginia	WV
Idaho	ID	New Mexico	NM	Wisconsin	WI
India	II	New York	NY	Wyoming	WY
Illinois	IL	New Zealand	NZ	Not Specified	ΥΥ
Indiana	IN	North Carolina	NC	Other Foreign Country	ZZ

Table 2. State/Country Codes



AREAS OF EXPERTISE

300	ACOUSTICS	445	DISASTER CONTROL
305	ADVERTISING	460	ENERGY
310	AGRICULTURE	465	ENGINEERING
315	ARTS	470	EXPLOSIVES
320	ASSOCIATIONS/INSTITUTIONS	475	EXPORTS
325	Charitable	480	FACILITIES MANAGEMENT
330	Educational	485	FINANCE
335	Labor	490	FORESTRY
340	Political	495	GOVERNMENT (DOMESTIC)
345	Professional/Trade	500	GOVERNMENT (FOREIGN)
350	Religious	505	HUMAN RESOURCES
355	Social	510	IMPORTS
360	AUTOMOTIVE	515	INDUSTRY
365	AVIATION	520	INFORMATION SERVICES
370	BIONICS	525	INVENTORY CONTROL
375	BUILDING MATERIALS	530	INTERNATIONAL AFFAIRS
380	BUSINESS	535	INVESTMENTS
385	COMMUNICATION	540	LABOR
390	Films	545	LASER TECHNOLOGY
395	Microwave	550	LAW
400	Publishing	555	LAW ENFORCEMENT
405	Radio/Television	560	LICENSING
410	Telephone/Telegraph	565	MANAGEMENT INFORMATION
415	COMMUNITY RELATIONS	570	MANUFACTURING
420	COMPUTERS	575	AIRCRAFT/SPACECRAFT/MISSILES
425	CONSERVATION	580	APPAREL/TEXTILES
430	CONSTRUCTION	585	AUTOMOTIVE
435	CYBERNETICS	590	CHEMICAL/PLASTICS/
440	DATA PROCESSING		ALLIED PRODUCTS

Table 3. Area of Expertise Codes



505	DIVERSIEED INDUSTRY	735	POLITICS
595	DIVERSIFIED INDUSTRY	740	POLLUTION CONTROL
600	ELECTRICAL/ELECTRONIC/ MECHANICAL PRODUCTS	745	PRINTING
605	APPLIANCES	750	PROCUREMENT
610	FOOD/RELATED PRODUCTS	755	PROJECTS/PROGRAMS
615	FURNITURE/FIXTURES	760	PROPELLANTS
620	GRAPHIC ARTS	765	PROPULSION SYSTEMS
625	HEAVY MACHINERY/	770	QUALITY CONTROL
	EQUIPMENT	775	REAL ESTATE
630	METALS	780	RECREATION
635	ORDNANCE	785	REHABILITATION
640	PAPER/ALLIED PRODUCTS	790	RECYCLING
645	PETROLEUM REFINING/	795	RESEARCH
	RELATED INDUSTRIES	800	RETAIL TRADE
650	PHOTOGRAPHIC/OPTICAL/ SOUND EQUIPMENT	805	SAFETY
655	RAILROAD EQUIPMENT	810	SANITATION
660	RUBBER PRODUCTS	815	SECURITIES/COMMODITIES
665	SHIPBUILDING	820	SECURITY SYSTEMS
670	STONE/CLAY/CLASS/	825	SOCIAL SERVICES
.,,	LUMBER PRODUCTS	830	SOIL EROSION
675	TOBACCO/RELATED PRODUCTS	835	SOLAR ENERGY
680	MARKETING	840	STORAGE/WAREHOUSING
685	MATERIALS	845	SYSTEMS ANALYSIS
690	MEDICAL/HEALTH	850	SYNTHETICS
0,0	SERVICES	855	TECHNOLOGY TRANSFER
695	MERCHANDISING	860	TOOLING
700	METEOROLOGY	865	TRAINING
705	MINING	870	TRANSPORTATION
710	NUCLEAR TECHNOLOGY	875	Aviation
715	OCEANOGRAPHY	880	Motor
720	OPERATIONS RESEARCH	885	Pipeline
725	PATENTS	890	Rail
730	PERSONAL SERVICES	895	Water

Table 3. Area of Expertise Codes (continued)



- 900 URBAN DEVELOPMENT
- 905 UTILITIES
- 910 WASTE MATTER
- 915 WHOLESALE TRADE
- 999 OTHER (PLEASE SPECIFY)

Table 3. Area of Expertise Codes (continued)



IV. CHANGING DATA ON THE MASTER FILE

A. THE CHANGE TRANSACTION

As discussed in section three, when invitation forms are received, a determination utilizing the Name-key cross reference listing is made. This identifies the response as either an Add transaction, if the individual is not listed, or a change transaction if the individual is listed on the cross-reference report. The change transaction was designed to allow changes to be made to individual master records of the directory master file and to reduce the key punch requirements for those individuals maintained on the master file from previous directory printings and who are responding to a subsequent invitation request.

The following procedures are recommended for completing change transactions:

- 1. Determine the key for completing the invitation form by utilizing the Name-key cross-reference listing. This is accomplished by scanning the report, which is in alphabetical sequence, until a match is made with the name provided on the invitation form. See report 3.
- 2. Determine the change required to update the master file of this individual, by comparing the contents of the invitation form with the data listed for this individual on the Alphabetical listing of the latest computer print out of the first section of the Technology Directory (report 4).
- 3. Code the information which has changed, utilizing the appropriate change transaction form (figure 12). On this form, code in the key identified from the Name-key cross-reference report and any changed data in accordance with the change transaction format provided by figure 6.



If an invitation response is received containing no changes from the latest directory printout, then the directory number of the key field will be the only required change. This is accomplished by incrementing the directory number of the individuals existing key by one digit, to match the directory number corresponding to the new directory being developed. This change transaction requires only nine key punch strokes rather than the 231 key punch strokes required for a new (Add) transaction and is a major design feature of the ATTS system.

B. CHANGES TO ERRORS DISCOVERED IN THE DATA BASE

The change transaction was also developed to provide a mechanism to correct any errors found in master file records. However, this means that a change transaction can only be applied to an existing master file record and requires that an Add transaction must have been previously accepted by the system, for the specific master file record in error, or requiring a change. The system will reject any change transaction submitted with a key which is not contained in a master record on the file and produces an appropriate error message on the update error report.

The ATTS system has been designed to allow changes to be applied to all data fields of a master record except the first three elements of the key field. In order to change these elements, the entire master record must be deleted. Section five explains this procedure; however, there should be no reason to ever change these elements of the key unless an initial keypunch error has occurred.



C. CHANGE TRANSACTION EDITS

All change transactions are edited in the same manner as Add transactions by the validate and update program. Change transactions may be submitted alone or with other Add or delete transactions and no sorting is required. Change transactions are identified to the system by their transaction code which is the letter 'C' rather than an 'A' for Add transactions or a 'D' reserved for delete transactions.

Change transactions failing any edit checks will be rejected by the validate and update program and print on the respective error report with error messages describing the edit failure. These rejected transactions will have to be manually corrected and provided as input to the next program cycle along with any other input data.

D. CHANGE TRANSACTION KEY PUNCH INSTRUCTIONS

There are a total of thirteen data fields which may be changed by this transaction. The change transaction subcode identifies, to the system, which data elements of the master record are to be changed. The sub-code is a two digit field on each change transaction and can have four possible values: '01', '02', '03' and '04'. The change card format provided by figure 12, identifies the corresponding data elements associated with these four codes. The key, coded exactly as found on the Name-key cross-reference listing, must be present on each change transaction which are single data card (eighty columns) transactions.



The change transaction code, the letter 'C', is keypunched in card column ten in accordance with the change transaction formats. The change transaction sub-code is also coded and keypunched in card columns eleven and twelve respectively.

To change information on the master file, keypunch the new information from the appropriate data field, as listed by the respective change keypunch format (figure 12), and the ATTS system will replace the corresponding data field of the master record having the same key, if all edit checks are passed.



TXN SUB-CODE	CHANGE ELEMENT DATA FIELD	CARD COLUMNS	FIELD LENGTH	EDIT VALUE	ERROR MESSAGE NUMBER	NOTES .
01	KEY	1-9	9	N	22	MUST BE PRESENT
	TXN CODE	10	1	'c'	4	MUST BE 'C'
	SUB-CODE	11-12	2	'01'	5	MUST BE '01'
1	NAME	13-40	28	A	7	CHANGE FIELD
	ORGANIZATION	41-75	35	A/N	8	CHANGE FIELD
1	OCCUP. CODE	76-78	3	N	16	CHANGE FIELD
	DIRECTORY NO.	79-80	2	N_	13	CHANGE FIELD
02	KEY	1-9	9	N	22	MUST BE PRESENT
	TXN CODE	10	1	'C'	4	MUST BE 'C'
1.	SUB-CODE	11-12	2	'02'	5	MUST BE '02'
]	ADDRESS LINE-1	13-41	29	A/N	9	CHANGE FIELD
	STREET	42-65	24	A/N	10	CHANGE FIELD
	STATE	66–67	2	A	11	CHANGE FIELD
	ZIP	68-73	6	A/N	12	CHANGE FIELD
	BLANK	74-80	7	BLANK	N/A	BLANK
03	KEY	1-9	9	N	22	MUST BE PRESENT
-	TXN CODE	10	1	'C'	4	MUST BE 'C'
	SUB-CODE	11-12	2	'03'	5	MUST BE '03'
	CITY	13-28	16	A	14	CHANGE FIELD
	FOREIGN USE	29-48	20	A/N	30	CHANGE FIELD
1 1	TELEPHONE	49-64	16	A/N	15	CHANGE FIELD
	AREA OF EXP.	65-73	9	A	17	CHANGE FIELD
	FUTURE USE	74-79	6	N/A	N/A	BLANK
	BLANK	80	1	N/A	N/A	BLANK
04	KEY	1-9	9	N	22	MUST BE PRESENT
	TXN-CODE	10	1	'C'	4	MUST BE 'C'
	SUB-CODE	11-12	2	'04'	5	MUST BE '04'
	TITLE	13-40	28	A/N	N/A	CHANGE FIELD
	BLANK	41-80	40	N/A	N/A	BLANK

A = ALPHA FIELD A/N = ALPHA NUMERIC N = NUMERIC FIELD N/A = NOT APPLICABLE

Figure 6. Change Transaction Key Punch Formats



DATA BASE CHANGE REQUEST FORM

Use this form to indicate any corrections or changes to your master record as listed in the Directory.

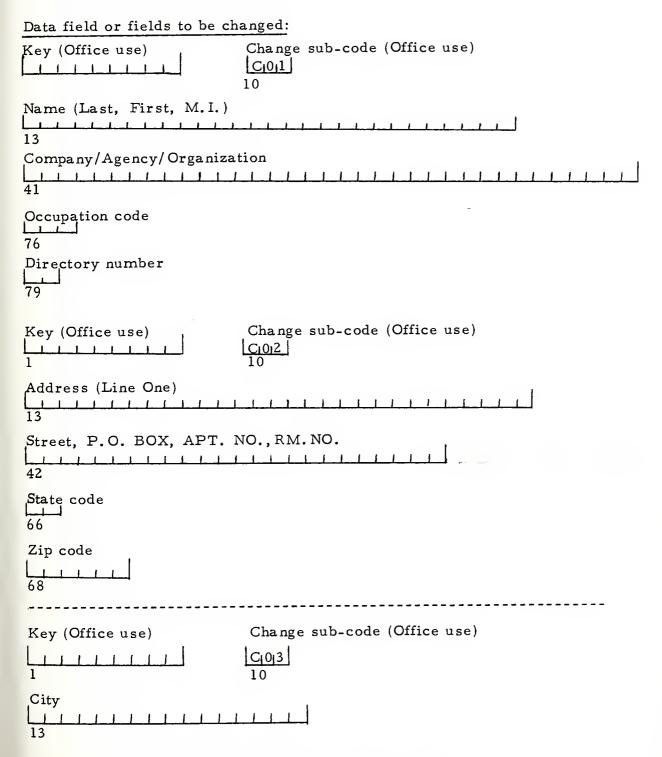


Figure 12. Change Request Form



roreign Address Line	
29	
Telephone Number	
Area of Expertise codes	_
Key (Office use) Change sub-code (Office use) Ci0i4	
Title/Position 13	
	-
Signature Date	



V. DELETING RECORDS FROM THE MASTER FILE

A. THE DELETE TRANSACTION

The delete transaction provides the means of deleting entire records from the master file. The delete transaction will cause the validate and update program to delete the record having the corresponding key of the master file. The input transaction consists of only the key, obtained from the Name-key cross-reference listing, and the delete transaction code indicated by the letter 'D' coded in columns one through ten respectively. Thus to delete a record, determine the key of the record to be deleted, and keypunch this key in spaces one through nine, in accordance with table 4, and the transaction code in card column ten.

This transaction, after key punching, can be inserted in the input deck along with other Add or change transactions. It must be recognized, that this transaction will delete the entire master record from the master file, including its corresponding key. The edit module of the validation program will reject the delete transaction if any data fields are keypunched after card column ten and will produce an error message on the update error report. The system must also find the record on the master file indicated by the input key, keypunched on the delete transaction. Therefore, the system requires that a record must be on file before accepting the delete transaction.



Data Element	Card Columns	Length	Value
Key	1-9	9	Numeric
Txn-Code	10	1	'D'
Filler	11-80	70	Must Be Blank

Table 4. Delete Transaction Keypunch Format



VI. DATA BASE CORRECTION PROCEDURES

A. VALIDATE AND UPDATE ERROR REPORT CORRECTION PROCEDURES

As discussed in section three, input transactions which fail edit and update screens, are printed out in transaction number sequence on either the Validation Error Listing (report 1) or the Update Error Listing (report #2) by the Validation and Update Program (TECHVAL).

1. Validation Error Report

This report consists of three sections: the Transaction Number (TXN-Number), the Input Transaction Image Area (Card-Image), and the Error Message Area (Error Message). The TXN-Number identifies the specific transaction in error, by its sequence number in the input transaction keypunched card deck. The transaction in error is further identified in the Card Image Area where it is reproduced (1st 80 characters) and printed exactly as inputed to the Validation and Update Program.

The Error Message Area prints one of the thirty-two error messages listed on figure 7. These error messages explain the reason and identify the data field causing the transaction to fail the edit check. The purpose of these edit checks is to prevent erroneous data from updating the Master File.



Report #1 is an example of all the possible transaction failure conditions, as well as the transactions causing the error.

2. Validation Correction Procedures

To correct the transactions listed on the Validation Error Report, utilizing the TXN-Number, extract this transaction from the input keypunch deck. Note that 'Add' Transactions consist of three cards and are listed as one transaction. Change transactions are all one card transactions. Utilizing the corresponding listed error message, identify, correct and re-keypunch these transactions. The Transaction Keypunch Formats (figures 5 and 6) provide additional information explaining transaction failures. The Edit/Value column of these formats identify either the specific value or the type edit allowed and performed by the validation module on the corresponding data element. Furthermore, the error message column of these formats list the controlling error message number which is cross referenced to figure 7, which lists the corresponding error message. The 'Note' column of the Change Transaction Formats, also provide specific values which the validation module utilizes in its edit screens.

Insertion of these corrected transactions into the next input card deck to the Validation and Update Program (see figure 2) completes the correction cycle.

3. The Update Error Report

Transactions appearing on this report are caused either by attempting to introduce (Add) a transaction having the same key field



(a duplicate) as an existing record on the Master File or by attempting to change a record (by a change TXN) which does not exist on the Master File.

This report consists of three sections: (1) the record number of the master record on the Master File (Record Number) Section refers to the record number which the input transaction is attempting to modify.

(2) The Card Image Area (Card Image), contains the contents of the keyfield of the input transaction. (3) The Error Message Area, prints out error message number 24 or 32 cross referenced on figure 7.

4. Update Correction Procedures

To correct transactions appearing on this report, utilize the Name Key Listing, report 3, to determine the correct key for change transactions. This list will also provide the key to which the input 'Add' Transaction is a duplicate of. Assignment of a different key to the 'Add' transaction will correct this condition. Re-keypunch these transactions with the correct key and insert these Transactions into the next input deck to the Validation and Update Program Cycle (See System Flow Chart Two).

B. BATCHING THE DATA INPUT

Batching data input refers to the process of combining data input (keypunched cards) into batches, usually of a specific number, for future data processing by a computer.



The ATTS System is a batch process system, however, its input data decks can be of any size. Normally, the transaction input data decks should be limited to a reasonable size (50 to 500 transactions) to facilitate any validation or update corrections. The ATTS System is designed for validation and update errors to be corrected and inputed to the next program cycle; however, this is not a system requirement.

C. FILING PROCESSED INPUT TRANSACTIONS

Those transactions not rejected by the ATTS System, should be placed in the Processed Input Data File (Boxes), maintained by the Technology Transfer Secretary. This will provide an 'Audit Trail' and a Data Base Maintenance Record. The recommended filing procedure for processed transaction, includes placing a rubber band around the processed input data batch with the process date written on the front of the first card in the batch. These batches may be discarded when the corresponding Technology Transfer Directory is produced from the data base by the ATTS Print Programs.



VII. MASTER FILE RETENTION PROCEDURES

A. DATA BASE EXTENSION DATES

1. Project Number Extensions

The project number required and assigned by the Computer

Center expires each June. Project Number 0813 has been assigned to

the Technology Transfer Project and is utilized by the ATTS System.

This project number must be revalidated each June by completing a

Project Request Form (use copy on file in Computer Center as a guide)

which is then signed by Professor Creighton and returned to the Computer Project Assignment Office.

2. Master Tape File Expiration Dates

The following three tape files required by the ATTS System

must have their expiration dates extended each year in order to prevent
the Computer Center from 'scratching' the data. A master list of all
NPS tapes is maintained behind the counter in the Computer Output
Printer Room. Prior to 1 January each year, request that the expiration dates be extended on this list for an additional year for the following tapes:

DATA SET NAME	VOL SER NUMBER	EXPIRATION DATE
Fo973.CONV.MAST	NPS 349	1 JAN 79
Fo973. ORIG. NAME	NPS 490	1 JAN 79
Fo973.STATE.NAME	NPS 200	1 JAN 79



These three tapes are listed on the NPS Master Tape List as follows:

TAPE NUMBER	USER	PROJECT NUMBER	COST CENTER CODE
NPS 349	CREIGHTON	0663	54CF
NPS 490	CREIGHTON	0663	54CF
NPS 200	CREIGHTON	0663	54CF



VIII. ATTS SYSTEM EXECUTION

A. EXECUTING THE PROGRAMS OF THE ATTS SYSTEM

All six ATTS Program card decks, with JCL included, and program listings, are maintained in the file cabinet located in the Technology Transfer Office.

The system flow charts starting on page 73 depict the sequence and structure of the ATTS System. All input and output data sets are also listed. Note that by changing the input data sets to any of the print programs, all individuals maintained on the Master File (NPS 349) can be printed. For specific directory year groups, the appropriate directory year (last two digits of the key field) control card is inserted behind the //IN1* JCL Card of the TECHXFER Print Program.

Note that for all the print programs, except the Label Program, use the Job Card specifying bond paper for actual directory printing preparation.

1. Print Label Program

Program Parameters:

- a. JCL Job Name: TECHXLBL
- b. PGM-ID: PRINT-LABEL
- c. Sort sequence Zip Code

Special Instructions:



This program requires that the computer operator mount the labels, which we provide, and set the print control for six lines per inch. This information is listed on the special instruction card which must be removed from the program deck before 'loading' the program, via the card reader, into the system. After loading the program, replace the special instruction card, and provide the program deck and box of labels to the computer operator. The Job is run at night because of the special handling required and should be ready for pick up the following morning. Note that the program prints forty-five alignment labels for the operator and that by changing the input data set to NPS 490, labels for the directory year selected by the print program will be produced.

2. Process and Validate Input Data Program

- a. JCL Job Name: TECHVAL
- b. PGM-ID: UPDATE

Special Instructions:

The old and new Master Input Files to this program are in key sequence. The Key Punch Input Transactions (Add and Change) are sorted by the program in transaction code sequence (minor field) within key sequence (major sort field). The data deck is placed behind the //IN1* JCL card, located as the last card of the TECHVAL Program, before program execution. In order to reduce the requirement for Generation Data Sets, the old and new Master Tapes are renamed by



the TECHXKEY Program, which must be executed after the TECHVAL PGM completes execution. This is critical, because, unless this is accomplished, the input transactions will not update the Master File.

The TECHVAL Program merges validated input transactions, in key sequence, onto the Master file. Delete transactions are processed by not moving them to the Master Output File, thus, a new Master File is created each program cycle. The Master File Activity Report provides processing data and should be checked each run. Validation and update errors should be worked off their respective reports and inputed to the next cycle. Note that the sort file is a variable length file consisting of six variable length records. Also, the Validation Module screens all Add (new) transactions to ensure that the three input cards required for one new transaction are present. This module also validates all fields on each transaction, even after detecting a field in error. This is to produce an error listing containing all errors on each transaction at one time and to reduce repeated rejection of a multiple error transaction. The program contains an error message table with error number (29) reserved for expansion.

3. Name Key Cross Reference Listing Program

- a. JCL Job Name: TECHXKEY
- b. PGM-ID: LIST KEY

Special Instructions:

The input and output tapes are in key sequence. The cross reference listing is in last name sequence. This program accomplishes



two tasks. First, it renames the old and new Master Files for the TECHVAL Program discussed in number 2 above. Secondly, it provides a listing of every individual on the master file, utilized for determining the appropriate key for Change Transaction assignment and provides a means of identifying new transactions. Its total name report, printed on the last page, should be cross referenced to the Master File Activity Report produced by the TECHVAL Program. Specifically, the 'total Master File output count' of the TECHVAL Program, should be equal to the 'total number records on file number' listed by the TECHX-KEY Program. This provides a system processing check and validates proper input tape assignment.

4. Alpha Directory Print Program

Program Parameters:

- a. JCL Job Name: TECXFER
- b. PGM-ID: PRINT-DIRECTORY

Special Instructions:

This program is the Master Print Program of the ATTS System. It is designed to provide the option of printing a specific directory from the Master File by 'pulling' records matching the directory year indicated on the Directory Print Control Card (figure 8) provided as input to the program. Thus, to select the 1977 Directory, code '02' in card column 13 and 14 of the control card. Each new directory printing will contain directory numbers incremented each year and coded in the key



field when inputed to the system. Thus, for the next directory (after the 1977 Directory) all key fields will contain '03' in the directory number field. To print that directory, code '03' in card column 13 and 14 of the control card of the TECXFER Program. Note that the system will edit this card for numerics in card columns 13 and 14. The TECXFER PGM will not execute if the control card is not present or does not contain a numeric, two digit, directory number.

The TECXFER Program functions as the Master Print Program by providing as output, the input tape to the State, Occupational and Label Programs (see System Flow Chart Three).

The program also produces the Alphabetical Listing for the first section of the directory. Due to the fact that each entry on the report requires five print lines, the total printed output will be greater than 6000 lines. Therefore, it will not be printed until the operator 'dumps' the hold queue. This is a Computer Center imposed requirement.

5. Occupation Cross-Reference Program

Program Parameters:

- a. JCL Job Name: TECHXOCP
- b. PGM-ID OCCPXREF

General comments:

This program sorts as input, the tape (NPS 490) provided by the TECXFER Program, in occupational code sequence. It then prints last names in alphabetical sequence which have the same occupation



codes. Input transactions with blank occupational codes are coded as '00' which forces them to the 'top' of the file, where they will be printed under the "not specified" heading. The total names number printed on the last page of the Occupational Cross Reference Listing, is provided as a system check to ensure that all names have been printed, and match the number contained on the input tape produced by the TECXFER Program.

6. State/Foreign Cross-Reference Program

Program Parameters:

- a. JCL Job Name: TEXSTATE
- b. PGM-ID: STATE-XREF

Special Instructions:

This program sorts as input, the tape (NPS 490) provided by the TECXFER Program in state code sequence. It then prints those individuals by last name sequence having the same state code. The program utilizes a card input deck of state names and codes to build an internal table for generating the state name appearing on the State Cross Reference Report. Table 2, lists all codes comprising the data deck used to build this table. New foreign country codes and names should be added to this deck when input responses contain countries not listed on this table. The two digit code is keypunched in card columns 1 and 2. The corresponding country is keypunched in card columns 3-24. The program also edits the state code field on the input tape against this table. Master records whose state codes differ from the



codes built in the table will be rejected and printed on an Error Report (figure 9). The names on this report indicate those Master records which have invalid state/country codes. Submit change transactions to the state field for each of these individuals as input to the Techval program. Re-run the Techxfer program to provide the input tape containing these corrections for execution by the Texstate program.



```
<del>*</del>*************
                  ERROR MESSAGE TABLE
<del>*</del>****************
      C-ERR-MSG-TBL.
    10
                                      PIC X(40)
MISSING
                                                  FROM INPUT
                  *FIRST
          VALUE
                          ADD CARD
                                      PIC
                                        C X (40),
MISSING
          ERR-2
      15
                                 CARD
                                                   FROM INPUT
          VALUE
                  *SECOND
                            ADD
                                       IC X(40)
MISSING
      15
          ERR-3
                                      P
                                                  FROM INPUT
                  'THIRD ADD
          VALUE
                                CARD
                                          X(4)),
IS NOT
                                      PIC
      15
          ERR-4
          VALUE
                  *TRANSACTION
                                   COD
                                                   A,C,OR
                                  PIC
CHANGE
                                           X(40),
SUB-CODE
      15
          ERR-5
          VALUĒ
                                                        IS
                  *TRANSACTION
                                                            INVALID
                                           X (40),
          ERR-6
                                      PIC
      15
          VALUE
                  *ALL DATA
                               FIELDS
                                        BLANK ON INPUT CARD
                                      PIC X(40),
      15
          ERR-7
          VALUE
                  'NAME FIELD NOT
                                       ALPHA-NUMERIC
                                           X(43),
T ALPHA-NUMERIC
          ERR-8
      15
                                       IC
                                        ЙOТ
          VALUE
ERR-9
                                    IS
                                     PIC X(40)
INE IS NOT
PIC X(40)
                  ORGANIZATION
      15
                  '1ST ADDRESS
                                   LINE
                                                  ALPHA-NUMER IC
          VALUE
                                        C X (40),
      15
          ERR-10
          VALUE
                  'STREET
                            FIELD
                                    I
                                      S
                                              ALPHA-NUMERIC
          ERR-11
                                       IC
                                           X(40),
ALPHABETIC
      15
                  *STATE
                                   IS
                                       NOT
          VALUE
                          FIELD
         ERR-12
                                           X(4),
      15
                                       Ι
                                        ALPHA-NUMERIC
                               IS
                                  NOT
                                           X(40),
IGE NOT
          ERR-13
                                      PIC
      15
          VALUE
                  *DIRECTORY
                                     C
                                       PIC X(40),
ALPHABETIC
IC X(43)
                                       HANGE
                                NUM
                                                    NUMERIC
          ERR-14
                                      PIC
      15
                  'CITY FIELD
          VALUĒ
                                 NOT
                                          X(45),
ALPHA-NUMERIC
          ERR-15
      15
                  * PHONE
                                    NOT
          VALUE
                           NUMBER
                                       IC
          ERR-16
                                       IC X(40)
NOT NUM
                                      Ρ
      15
                                             NUMERIC
          VALUĒ
                  * OCCUPATION
                                 CODE
                                      PIC
ISE
PIC
          ERR-17
                                           X(40),
      15
                              EXPERTIS
                                           NOT NUMERIC
          VALUE
                 'AREA OF
          ERR-18
      15
                                           X(40),
                                       ÕĎE
                  *INVALID
          VALUE
                              STATE
                                     C
                                          X(40),
ANK ON CELETE
                                      PIC X(40)
T BLANK
          ERR-19
          VALUE
                  DATA FIELDS
                                   NOT
                                                             TXN
          ERR-20
VALUE
ERR-21
                                           X(40),
D DUE TO CARD
                                      PIC
      15
                                       ILED
                  12ND ADD
                             CARD
                                     FΑ
                                                             1
                                                                ERR
                                       ĬĈ
                                           X(40),
      15
                  '3RD ADD
                                                   TE CARD
                                    FAILED DUE
          VALUE
                             CARD
                                                              1
                                                                OR
                                                                    2
          ERR-22
                                      PIC
      15
                                           X(40),
                  *TRANSACTION KE
                                        Ι
                                          S NOT NUMERIC
          VALUE
          ERR-23
                                           X(4)
                                      PIC
      15
                                     PIC X(40),
RECORD NOT
PIC X(40),
OUT OF SEQ
          VALUE
                  'NAME FLD
                               BLANK
      15
          ERR-24
          VALUE
                  *ATTEMP
                                                    ON FILE
                            CHG
                                  TO
                                           X (40),
OF SEQUENCE
          ERR-25
VALUE
      15
                  INPUT CARD
                                 IS
          ERR-26
                                      PIC
          VALUE
ERR-27
                                    BLANK
PIC
                  'S TR EET
                            FIELD
                                           X(40),
          VALUE
                  'CITY FIELD IS
                                      В
                                       LANK
          ERR-28
                                       IC X(40),
ODE FIELD
IC X(40),
      15
          VALUE
                  'STATE/COUNTRY
                                      C
                                                    IS BLANK
          ERR-29
VALUE
      15
                  *FOR FUTURE
                                 USE
          ERR-30
      15
                                      PIC
                                           X (40),
                  *FOREIGN
                                           NOT ALPHA-NUMERIC
          VALUE
                             USE
                                   FIELD
                                      PIC X(4),
LD IS BLAN
PIC X(40),
D FOR REC-
          ERR-31
      15
          VALUE 'GCC UPA ...
ERR-32
VALUE 'ADD-TXN INVAL ID
ERR-MSGS REDEFINES C-E
P
                 "OCCUPATION FIELD
                                             BLANK
      15
                                             REC-
                                                  -ON FILE
                                     PIC X(40),
OCCURS 32 TIMES,
INDEXED BY ERR-INDEX.
    10
       C
      15
```

Figure 7. TECHXVAL Error Message Table



DATA ELEMENT	CARD COLUMN	LENGTH	VALUE
Card Name	1-13	13	'Control Card' or May Be Blank
Directory #	14-15	2	The Two Digit Directory year group desired
Filler	15-80	65	Spaces

Figure 8. TECHXFER Master Print Control Card



STATE/COUNTRY ERROR CODE REPORT

NAME KEY FIELD INVALID STATE CODE

PEARSE, DR. J. F. 282817702 AU

Figure 9. State Code Error Report Produced by the TEXSTATE Computer Program.



IX. CONVERTING COMPUTER REPORTS INTO THE DIRECTORY

A. MANUSCRIPT PREPARATION

The Technology Transfer Directory is primarily composed of the alphabetical, occupation cross reference and state/country cross reference computer produced reports.

The following flow chart depicts the procedures necessary to convert these three reports to a manuscript, to be reduced and printed, either by the School Print Shop or an outside printer. Note that the template used for providing the dimensions for cutting the computer generated reports, also provides the exact manuscript size for the reports to be reduced and printed on 8-1/2 by 11" standard stock paper. Also, Room E515 on the fifth floor of Herrmann Hall contains the template, examples, and the facilities for preparing the computer output for printing.

B. PRODUCING AN ADDENDUM

Approximately ninety days after printing the Directory, an Addendum should be produced which includes any requested changes to information included in the latest Directory and late responses received after the directory printing cut-off date.

The procedures necessary for the production of an addendum are the same as those required for the production of a directory. However,



the TECHXFER Master Print Program will have to be temporarily modified to select only those individuals to be listed in the Addendum. Late responses and change transactions are inputed to the TECHVAL Program in the normal manner; however, a record of the 'Keys' of all change records should be maintained because the Key Field provides the means of selecting these records by the TECHXFER Program.

1. Modifying the TECHXFER Program

As discussed above, the TECHXFER Program will have to be modified to select only those records to be listed on the Addendum. The Key Field of these records provides the means of identifying the records to be 'pulled' from the Master File. A combination of the Julian Day, Julian Year or Directory Number Fields of the Keys of these records, with a corresponding "Literal Constant," provides the bases of the logic which will have to be changed in the record selection routine (paragraph Validate-P0019) of the TECHXFER Program. For example, the Addendum to the 1977 Directory was produced by modifying the Validate-P0019 paragraph, at line number 193 of the Techxfer computer program. Ensure that this temporary program code is removed after program execution and that the original program code is replaced starting at line 193. To include specific individuals who have changes to their master records, insert their respective keys as hard coded numeric literals for the compare logic statement. For example, if individuals who have master records with key numbers 300017703 and 300087704, which had been



corrected since the last directory printing, then the following code will extract these records: "if New-Key equal to '300017703' or equal to '300087704',". This code would also be inserted in the Validate-P0019 paragraph after the Addendum extraction code. Figure 11, provides an example of these changes and was the actual temporary code added to the Techxfer program for the production of the Addendum to the 1977 directory. Note that eight records were hard coded for extraction and that the Julian year of '77' and the directory number fields of the key field were utilized to specify the extraction code necessary to provide the addendum master tape. This tape was utilized by the remaining print programs for the printing of the State and Occupation cross-reference programs.



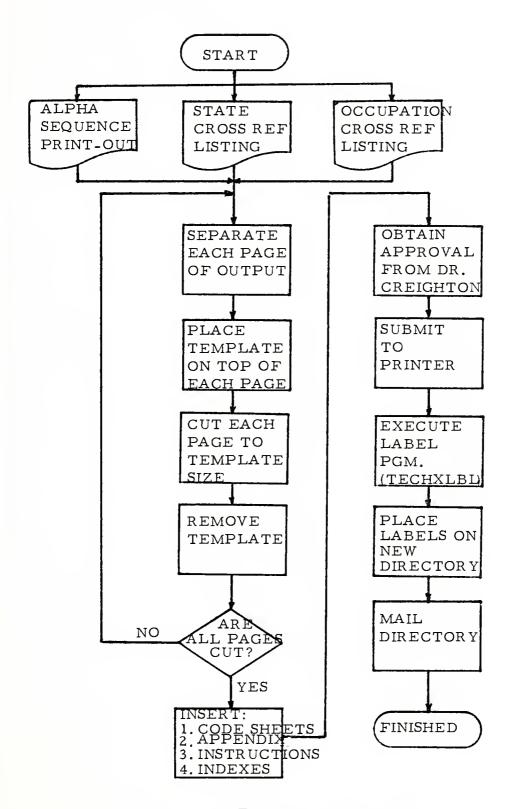


Figure 10. Manuscript Preparation Flow Chart



```
PROCEDURE DIVISION. MAIN-LINE SECTION.
            SORT SORT-FILE,
ASCENDING KEY OLD-NAME
INPUT PROCEDURE IS VALIDAT
OUTPUT PROCEDURE IS UPDATE.
                                                                      VALIDATE,
MA IN-PO 0 25
MOVE GOBACK.

VALIDATE SECTION.

OPEN INFUT TRANSACTION-FILE,

OUTPUT PRINT-FILE.
            MOVE +0 TO RETURN-CODE.
VALIDATE-POOID.

READ TRANSACTION-FILE,

AT END GO TO VALIDATE-POOID.

VALIDATE-POOIZ.

IF CNT-DIR-NUM EQUAL TO SPACES,

GO TO VALIDATE-PCO20.

TO CNT-DIR-NUM NOT NUMERIC.
            IF CNT-CIR-NUM NOT NUMERIC,
GO TO VALIDATE-POO22.
VALIDATE-POUZZO

MOVE CNT-DIR-NUM TO DIR-HOLD.

VALIDATE-POOIS.

CLOSE TRANSACTION-FILE.

VALIDATE-PJJ18.

OPEN INPUT MASTER-FILE.
VALIDATE-POC19.

REAC MASTER-FILE, AT END GO TO VALIDATE-END.

IF NEW-JUL-YR > THAN '77' AND NEW-DIR-NUM = '02',

OR NEW-KEY = '300017703',

OR NEW-KEY = '300087704',

OR NEW-KEY = '287187702',
                             NEW-KEY = '279187702',

NEW-KEY = '279187702',

NEW-KEY = '271537702',

NEW-KEY = '278537702',

NEW-KEY = '270347702',

NEW-KEY = '275417702',

NEW-KEY = '275417702',
            OR
            OR
            ŎR
            OR
            OR
            MÔVE MÁSTER-CARD TÓ NÉW-SÖRT-RECORD,
RELEASE NEW-SCRT-RECORD.
GO TO VALIDATE-POO19.
VALIDATE-POULY.

VALIDATE-POULY.

MOVE SPACES TO PRINT-LINE

MOVE ERR-1 TO ERR-MESSAGE.

WRITE PRINT-LINE FROM ERR-HDR-1 AFTER POSITIONING O LINES.

CLOSE TRANSACTION-FILE.

CLOSE PRINT-FILE.

GO TO MAIN-POULS.
VALIDATE-PO022.

MOVE SPACES TO PRINT-LINE

MOVE ERR-2 TO ERR-MESSAGE.

WRITE PRINT-LINE FROM ERR-HCR-1 AFTER POSITIONING O LINES.
CLOSE TRANSACTION
CLCSE PRINT-FILE.
GO TO MAIN-PO025.
VALIDATE-END.
                            TRÂNSACTION-FILE.
            CLOSE MASTER-FILE.
```

Figure 11. TECHXFER Program Addendum Code Additions



ATTS SYSTEM COMPUTER PRODUCED REPORTS



ERROR MSG	FIRST ADD CARC MISSING FROM INPUT	2NO ADD CARD FAILED OUE TO CARD I ERR	3RO ADO CARO FAILED DUE TO CARO 1 OR 2	. TRANSACTION COCE IS MOT A.C.DR D	INPUT CARD IS OUT OF SEQUENCE	INPUT CARG IS CLT OF SEQUENCE	TRANSACTION KEY IS NOT NUMERIC	TRANSACTION CHANGE SUB-CODE IS INVALIO	. SECOND ADD CARC MISSING FROM INPUT	INPUT CARD IS DUT OF SEQUENCE	THIRC ADD CARC PISSING FAOM INPUT	ALL DATA FIELCS BLANK ON INPUT CARD	DATA FIELDS NOT BLANK ON DELETE TXN	NAME FLO BLANK	. CITY FIELD IS BLANK	STATE/COUNTRY CCDE FIELD IS BLANK	OCCUPATION FIELD IS BLANK	OCCUPATION COCE NOT NUMERIC	NAME FIELD NOT ALPHA-NUMERIC	ORGANIZATION IS NOT ALPHA-NUMERIC	1ST ADDRESS LINE IS NOT ALPHA-NUMERIC	STREET FIELD IS NOT ALPHA-NUMERIC	CITY FIELD NOT ALPHABETIC	STATE FIELD IS NOT ALPHABETIC	ZIP CODE IS NOT ALPHA-NUMERIC	FOREIGN USE FIELD NOT ALPHA-NUMERIC	AREA CF EXPERTISE NOT NUMERIC	NAME FLD BLANK	OIRECTORY NUM CHANGE NOT NUMERIC	TRANSACTION KEY IS NOT NUMERIC
				-	7	m	7		7	ΙΨ	7			7	7				1									1	03	
	306			306	CA9394D		306		306		306			306					306									306		
					MONTEREY																									
					_	CAPT				CAPT									DEP" OF PLANS											
					S RD	0				U									0F P											
CARD IMAGE	USMC				TEST KEYCKETTS RD				USMC		USMC			USMC					0EP#											
CAR	3DCD47703AMIKE HENCERSON			300C47833 MIKE PENDERSON		37 77 23 7	200041103AMIKE HENDERSON	502	300027703AMIKE HENDERSON	3757237	30C0677D3AMIKE HENCERSON		288847762DBAD JDHN	٨	30C0177C3AMIKE HENDERSON				3DDD877D3ADDE//JDHN									A	CD1	Q
¥				300047833	NPGS		300041103	30001770305	300027703		300067703		288847762	28£807702A	300017703				300087703									2000977C3A	300017703C01	3000411030
TXN NCH	1	1	1	2	M	4	5	•	2	æ	6	1	12	13	15	15	15	15	91	16	91	91	16	91	16	16	16	17	18	61

Report 1. Validation Error Report



7

ATTEMP CHG TO RECORD NOT ON FILE ADD-TXN INVALID FGR REC-GN FILE

288807702A 3500377030

REC NUM 1976 1981

Update Error Report Report 2. 120



NATE	KEY	CRGANIZATION
ANTINUCCI, JOSEPH D.	269327732	CEPARTMENT OF THE NAVY
ANUSKIĒWICZ. TODO	269347702	INFORMATICS INFORMATION SYSTEMS CO.
ANYCS, OR TOM	269357702	STANFORD RESEARCH INSTITUTE
APP. JAMES L.	269367702	1038 MC CARTY HALL - IFAS
APPLE, JOHN J. CCL., USAF	269377702	ASST. FOR APPLICATIONS & SYSTEMS
APPLEBAUM. JAMES N.	269387732	J. APPLEBAUM MKTG. CCMMUNICATIONS
ARNOLO. SANDRA S.	269397732	CIR. FOR ECCNOMIC DEVELOPEMENT
ARNCLE, TOM	269407702	LICENSING LAW
ARNSTEIN, MAS. SHERRY R.	269417702	NATL CTR FOR HEALTH SER RES
ASBURY, HERBERT C.	269427702	WESRAC/USC
ASH, E. 8.	269437132	RCCKWELL INTERNATIONAL
ASTOLFI, EDMUND G.	269447702	AMERICAN CAN COMPANY
ATCHISON, STERLING C.	269457702	HOUTRS, NAVAL MATL. CCMMANO
AUERBACH, ISAAC L.	269467732	AUERBACH PUBLISHERS INC.
AULT, LEDNARG A.	265477702	NASA HEADQUARTERS (KT)
AUSTIN. THOMAS S.	269487732	ENVIRONMENTAL DATA SERVICE
AVEILHE, HEATHER	269497702	DEPT. OF HOLSING & URBAN DEV
AVERY, HARRY F.	269517702	BUREAU OF RECLAMATION
AYALA, HĒCIDR	348357832	UNIVERSIDAD DE LOS ANDES
AYALA, JOSE J.	269507702	N.B. DEPARTMENT OF FISHERIES
BA3CCCK, DANIEL	269527732	DEPT OF ENGINEERING MGT.
BABIEL, J.R.	269537702	
BACKER, DR. THOMAS E.	269547702	HUMAN INTERACTION RES. INSTITUTE
EACKJFF, DR. RJBERT W.	269557732	COLLEGE OF AOMINISTRATIVE SCIENCE
ZAER, JOHN LARRY	269567702	OFC OF MANUFACTURING TECHNOLOGY
BAGENT, JACK L.	26577732	LSU CODPERATIVE EXTENSION SERVICE
PAILEY, DAVID S.	269597702	L.S. ARMY NATICK RED CGMMAND
BAILEY, ROSS E.	269587702	GENERAL ELECTRIC COMPANY
PAILL, MJRDECAI	269637732	U.S. DEPARTMENT OF CCMMERCE
PAIRC, JOHN L.	269617702	FE4/CCE/BUILDING
BAKER, DALE 8.	269637702	CHEMICAL ABSTRACTS SERVICE
PAKER, OR. ANDREW N.	269627702	DIRECTOR OF RESEARCH
BALTAZZI. EVAN S.	269647702	ACCRESSOGRAPH MULTIGRAPH CORP.
BANATHY, BELA H.	269657732	FAR WEST LABORATORY
PANG. ARNIE J.	269667702	DFC OF FREICHT SYSTEMS (RED)

Report 3. Name-Key Cross-Reference Report 121



CASTALLE	ADDRESS	AREA OF	OCCUPATION
	US DEPT AGRICULTURE	706	306
SCIUL JECE 6 EDUCATION ACPINISTRATION	WASHINGTON DC 20250	0	
12, JACO8	, 696 AP. 31	387 348	712
FUNCAÇAD GETULIO VARGAS 011-670436		1 0	
ANDERSCON, BRUCE N. PPSSICENT TOTAL ENVISORMENTAL ACTION INC. 603-627-3261	CHURCH HILL HAPRISVILLE NH 02450	733 751 862	435
ANIN, IRVING ONECTRA CFC GF RES SUPPORT MAKCUETTE UNIVERSITY 414-224-7233	1217 W. WISCONSIN AVE. 53233	499	000
AVALA, MECTOR PRCFESSOP, RESEARCHER UNIVERSIGAD DE LOS ANDES 2824C6615C	CARREPA 1E 8A 10 P.C. BOX 4976 80607A COLUMBIA	712 706 865	727
BECKER, FABIO SUPERINTENDENT SPL STAVICOS DE PLKNEJAMENTO SA 2553011	RVA BARATA RIBEIRO 383BC RIO OE JANEIRO BRAZZIC	799	348
PEETT GUNNAR PEEST I PACCACULT S.A. 3226735332	AV O ITALIE 43 BTE 26 BRUSSELS BELGIUM	899	348
RELLICHA, TERRY NATL CLEARINGHOUSE FOR ALCOHOL INFO 301-546-4450	P.O. BOX 2345 MD 20850	944	667
BENDER, DR. SELINA ENVIPORHENTAL REVIEW OFFICER CITY 6.00 GF SAN FRANCISCO 415-556-3056	OEPT. OF CITY PLANNING 100 LARKIN STREET SAN FLANCISCO CA 94102	751 769 844	000
PIGGY, M. VIRGINIA PRESIGNS FOR OESIGNS FOR 617-365-7555	162 PARKLANE MA 01747	712 742 371	306
BIGNBIUN, ABRAHAM H. NAVAL AIR DEV. CENTER 215-441-3167	JACKSDNVILLE ST. PA 18974		000
PECENTAL CCNALOR. PROCCI SEVECOPMENT MANAGER PROCTEE AND GANBLE COMPANY 513-674-8730	17 THIN LAKES OR. OH 4501	793 862	363
89Chh, EL4C00 B. 51A6C11 SYSTEM OEVELOPMENT FEXACSE 1A- 414-643-27C6	P.O. 2022 5101 HEST BELOIT RD MILMAUKEE WI 5320	871 799	393
CALL, CCUGLAS W. AEKCSALE FANSIOLCOIST NAVIEWAL PAKACHUTE TEST RANGE 714-353-2354	810MEDICAL DEPT. CA 9224.	844	462
CARVAJAL, JOSEPH J. FEDERAL ENERGY AOMINISTRATION 2C2-566-5452	RM 6532, FEO. BLOG. WASHINGION	703 769	405
CHANCLER, GEGRGE P., JR. CHIEF SCI & TECH INFO CFF NASA HEACOUARTERS 202-755-3548	CCOE NST 10 WASHINGTON OC 2C546	745 748 784	405

Report 4. Alphabetical Name Directory Print Report



***BELGIUM	*	SHARMA, K. D.		***SWEDEN	* *
BEETH, GUNNAR		***KENTUCKY	* *	HEDBERG, BERTIL	
***BRAZIL	* *	TALLENT EUGENE W		***TENNESSEE	*
BECKER, FABIO		***LOUISIANA	* * *	JAREO. DGNALD W.	
***CALIFORNIA	* *	HILL, TOPMY F.		***TURKEY	*
BENCIX. DR. SELINA		JENNINGS, LEE W.		KERSE, DR. AHMET	
CALL, CCUGLAS M.		****MASSACHUSETTS	* *	***VIRGINIA	*
DEUTSCH. MARREN A.		BIGGY, M. VIRGINIA		NISENOFF, NCRMAN	
DIXGN, THGMAS F.		GARTNER, JOSEPH		RCHRER, J. TIMOTHY	
DGRDICK, PERBERT S.		RAGAN, RALPH R.	1	###VERMGNT	*
HEINZ, WINFIELD 6.		SANFORD, GORDON S.		DUCHACEK, HOWARD	
LATHRCP. DCUGLASS S.		****MARYLAND	* *	***WASHINGICN	* *
MALLICK, SUBHASH K.		BELLICHA, TERRY		GUSS. LEGNARD M.	
MOLANDER, BLAIR L.		EBERHART, RUSSELL C.		NESS, RCBERT L.	
PARK. JACK		SHELOR, E. GROSAN		****ISCONSIN	*
PILNICK, CA9L		****MAINE	*	ANTIN, IRVING	
RIDER, BRENT T.		LACASSE, JOHN A.		BROWN, ELWOCD B.	
RIFAS, PERTRAM E.		***MICHIGAN *	* *		
WILKERSON, JACK M.		PICKARD, WILLIAM F.			
HODDSDN. THCMAS T.		SWITZER, THOMAS JON			
***CCLEMBIA	# *	***MI SSOURI	特殊		
AYALA, PECTOR		FULLER, RICHARD H.			
DAVILA CARLOS		HATINAH, ROBERT P.			
JARAMILLO. LUIS JAVIER		SHARP, DEXTER 8.			
SILVA, JAIRE		STEPHENS JOHN A.			
***CANADA	* *	***NORIH CARULINA #	* #		
ENG. DR. RALPH L.		HILMON, J. B.		•	
GLANIZ, LESTER M.		NEES, MONICAR.			
JAMES, MRS. APRIL L.		SCHROEDER, ODRIS K.			
***CGLCRADD	* *	***NEW HAMPSHIRE *	*		
FLAHERIY, DAVID C.		ANDERSON, BRUCE N.			
WAGNER, BARBARA L.		***NEW YORK	* *		
***CCNNEC TICUT	计 并	HCSMER, BRUCE E.			
STADLER, ROBERT J.		KINDEL, STEPHEN		•	
***DISTRICT OF COLUMBIA	* *	MCLINDEN. JAMES E.			
ALDRICH, RICHARD J.		MOHAN. RADHE			
CARVAJAL, JCSEPH J.		MOYER, ELMO E.			
CHANDLER, GEORGE P., JR.		NOONE, THOMAS M.			
DENNIS, BERNARD K.		SMITH, ARTHUR C.			

***STATEZCUUNINY CHUSS REFERENCE LISTINGS

Report 5. State/Country Cross-Reference Report



742***

802***

862**

444691

OCCUPATION CODE 000	****GCCUPATION CODE 393***	ANCELEVICZ, JACOB
ANITA TAVING	BOXINGAN, DOINGEO K.	TTACCOPALICN CODE
BENDIX, OR. SELINA	BROWN, ELWOOD B.	FULLER, RICHARD H.
BIRNBAUM, ABRAHAM H.	DEUTSCH, WARREN A.	***OCCUPATION CODE
OENNIS, BERNARD K.	OUCHACEK, HOWARD	TOWNSEND, JOSEPH E.
GDEOEKE, A. OCNALD	EBERHART, RUSSELL C.	***OCCUPATION CODE
GUSS, LEGNARO M.	ENG, DR. RALPH L.	HANSON, AUSTIN M.
HALTERMAN, JERRY J.	FROST, PAUL O.	***OCCUPATION CODE
JAPEG, CCNALO W.	HUGHES, THOMAS M.	ODENDAAL, PIETER E.
JUDST, FIERRE	LACASSE, JOHN A.	QURESHI, M. A.
MENDELL, JAY S.	MCLINOEN, JAMES E.	
PERRIN JACQUES	NI SENOFF, NORMAN	
***CCCUPATICN CODE 306**	GLLILA, RICHARO 3.	
ALCRICF, RICHARD J.	PASTOP, GEORGE J.	
BIGGY, P. VIRGINIA	RAGAN, RALPH R.	
DIXON, THEMAS F.	ROHRER, J. TIMOTHY	
HILHCN, J. 8.	***OCCUPATION COO: 402***	
JENNINGS, LEE M.	RIDER, BRENT T.	
###CCCUPATION CODE 305###	***OCCUPATION CODE 405***	
SCHRCEDEA, CORIS K.	CARVAJAL, JOSEPH J.	
OCCUPATION CODE 321	CHANDLER, GEORGE P., JR.	
HCSMER, BRUCE E.	HILL, TOPMY F.	
KERSE, OP. AHMET	HUNT, ROBERT 4.	
###OCCUPATION CODE 335###	OWENS, JAMES M.	
WILKERSON, JACK M.	HEINSTEIN, RICHARD H.	
***OCCUPATION CODE 348**	WHITLOCK, LEIGH S.	
BECKEP, FABIO	***6CCUPATION CODE 423***	
BEETH, GUNNAR	JAMES, MRS. APRIL L.	
GERMANN, RICHARD P.	***OCCUPATION CODE 426**	
HACKAMACK, LANRENCE C.	MINSLOW, FRANCIS J.	
MARTINEZ, VICTOR	***OCCUPATIUN CODE 435***	
MOLANDEF, BLAIR L.	ANDERSOM, BRUCE N.	
MOYER, ELMC E.	HUMPHRIES, GEORGE E.	
NOONE, THOMAS M.	PICKAPO, WILLIAM F.	
PARK, JACK	***DCCUPATION CODE 462***	
PILNICK, CARL	CALL, DOUGLAS W.	
RIFAS, EERTRAM E.	MALLICK, SUBHASH K.	
***DCCUPATION CODE 354**	VAN BRUGGEN, JOHN T. PH.O.	
GLANTZ, LESTER M.	***CCCUP #110N COOF 465***	

Occupation Cross-Reference Report Report 6.



FILE OUTPUT	0000 0001 0000NT 0000 0000NT 1981	0016
	ACCADO ACTION CIPUTO CI	SACTION

Report 7. Master File Activity Report



Report 8. TECHXFER Master Print Record Totals Report



VIII. INDEX TO THE COMPUTER PROGRAMS OF THE ATTS SYSTEM

Computer Programs

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4	The Name-Key Cross-Reference Program	161
5	The Alpha-Listing Master Print Program	165
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ADD 10 FCD-CTR,

ADD 41 TO SEQ-NUM.

MOVE 502.

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MOVE M-STATE-CD TO STATE-CD-PRT.

MOVE M-ZIP TC ZIP-PRT.

WRITE PRINT-LINE FROM NEW-MAST-PRINT AFTER Z.

END-GF-JOB.

MOVE SPACES TO PRINT-LINE.

MOVE SPACES TO PRINT-LINE FROM STAT-HOR-3 AFTER 1.

MOVE SPACES TO PRINT-LINE.



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FOR MENT FICATION DIVISION.
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FILE—CONTROL SETTINE ASSIGN TO DA-S-ASRTFL.
SELECT SORTED—FILE, ASSIGN TO DA-S-PRINT.
SELECT SORTED—FILE, ASSIGN TO UR-S-PRINT.
FILE—CONTAINS 231 CHARACTERS
RECORD CONTAINS 231 CHARACTERS
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ALIGN-ROUTINE.

ALIGN-ROUTINE.

ALIGN-ROUTINE.

ALIGN-ROUTINE.

READ-MASTER-ROUTINE.

READ SORTED-FILE.

AND NET FROM NAME-PR.

WRITE PRINT-LINE FROM NAME AFTER ADVANCING 4 LINES.

GO TO CHECK-ADD-1.

ROVE SPACES TO PRINT-LINE.

CHECK-ADD-1.

FROM SECOND-ADD-PR.

MOVE MADD-1.

FROM SECOND-ADD-PR.

MOVE MADD-1.

CHECK-STREET.

CHECK-STREET.

CHECK-STREET.

CHECK-STREET.

CHECK-STREET.

GO TO CHECK-FCREIGN.
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USING MASTER-FILE
GIVING SORTED-FILE
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05 STATE-PR
05 ZILLER
05 FILLER
FOREIGN-INE
05 FOREIGN-PR
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MOVE M-ADD-2-STREET TO STREET-PR,

WRITE PRINT-LINE FROM STREET AFFER ADVANCING 1 LINES.

CHECK-FOREIGN.

CHECK-FOREIGN.

IF M-FORIGN-ADD EQUAL TO SPACES,

GO TO CHECK-CITY-TO SPACES,

MOVE M-CITY TO CITY-PR.

ADD FRINT-FOREIGN-LINE,

CITY-PR, STATE-PR, ZIP-PR.

MOVE M-CITY TO CITY-PR.

ADD +1 TO LINE-CTR.

MOVE M-CITY TO CITY-PR.

ADD +1 TO LINE-CTR.

MOVE M-CORRESON-LINE FROM LAST-LINE AFTER ADVANCING 1 LINES.

FRINT-FOREIGN-ADD FOREIGN-PR.

ADD +1 TO LINE-CTR.

ADD +1 TO LINE-CTR.

ADD +1 TO LINE-CTR.

CHECK-PRINT-LINES.

CHECK-PRINT-LINES.

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CHECK-PRINT-LINES.

MOVE SPACES TO PRINT-LINE,

MOVE SPACES TO PRINT-LINE,

MOVE SPACES TO PRINT-LINE,

MOVE SPACES TO PRINT-LINE FROM LAST-LINE AFTER ADVANCING 1 LINES.

MOVE M-CITY TO CITY-PR.

MOVE M-CITY-PR.

MOVE M-CI ADD +1 TO LINE-CTR.

EJECT
CHECK-PRINT-LINES.

IF LINE-CTR EQUAL TO +1,
MOVE SPACES TO PRINT-LINE,
GO TO LABEL-COUNT.

CHECK-TWO.

IF LINE-CTR EQUAL TO +2,
MOVE SPACES TO PRINT-LINE,
WRITE PRINT-LINE AFTER ADVANCING 4 LINES,
GO TO LABEL-COUNT.

CHECK-THRES.

CHECK-THRES.

MAITE PRINT-LINE AFTER ADVANCING 3 LINES,
MOVE SPACES TO PRINT-LINE,



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MAITE PRINT-LINE AFTER ADVANCING 1 L

ADD 10 LABEL-COUNT.

ADD 70 L READ-MASTER-ROUTINE.

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FILE-CONTROL SECTION.

SELECT OLD-MASTER.

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15 STAT-TITL
VALUE 'MA
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10 STAT-HDR-2.

SFILLER

MAST-IN-TITLE

VALUE SPA

10 STAT-HDR-2.

VALUE SPA

11 SAT-HDR-3.

VALUE SPA

12 SAT-HDR-3.

VALUE SPA

13 SAT-HDR-4.

VALUE SPA

14 SAT-HDR-4.

VALUE SPA

15 FILLER

16 FILLER

17 SAT-HDR-4.

VALUE SPA

18 SAT-HDR-4.

VALUE SPA

19 SAT-HDR-4.

VALUE SPA

10 STAT-HDR-4.

VALUE SPA

10 STAT-HDR-4.

VALUE SPA

10 STAT-HDR-4.

VALUE SPA

11 STAT-HDR-5.

VALUE SPA

12 STAT-HDR-5.

VALUE SPA

13 SAT-HDR-6.

VALUE SPA

14 VALUE SPA

15 FILLER

VALUE SPA

16 STALLER

VALUE SPA

17 STAT-HDR-6.

VALUE SPA

18 STALLER

VALUE SPA

19 STALLER

VALUE SPA

10 STAT-HDR-6.

VALUE SPA

10 STAT-HDR-6.

VALUE SPA

VALUE SPA
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X(40), ANK ON INPUT CARE .. X(40), PHA-NUMERIC .. 40), UB-CCDE IS INVALID TO CARD 1 ERR *ALPHA~NUMERIC 0). UE'TG CARD 1 OR GN DELETE TXN PHA-NUMER IC IC X(4)), ECORD NOT ON FILE IC X(40), UT OF SEQUENCE .. HA-NUMER IC C X(40). PIC X(40 VAĽUÉ DATA FIELDS NOT BLANK (RR-20 ERR-12 VALUE 'ZIP CODE IS NOT AL ERR-13 'DIRECTORY NUM CHAN ERR-16 'CITY FIELD NOT PIC VALUE 'PHONE NUMBER NCT ' STREET FIELD IS N RR-20 CARD ADD CARD FIC RR-21 SND ADD CARD FAIL ALUE 3RC ADD CARD FAIL VALUĒ OCCUPATICN CODE ATTEMP CHG TO RE R-18 LUE "INVALID STATE CO R-19 *INPUT CARD IS GU AREA OF EXPERTIS 'ALL DATA FIELDS. "1ST ADDRESS LINE R-22 VLUE TRANSACTION KEY R-23 VLUE NAME FLD BLANK LUE STREET FIELD BL R-27 LUE CITY FIELD IS BI R-28 NAME FIELD NOT STATE FIELD IS TRANSACTION CHA ORGANIZATION I •STATE/COUNTRY 5



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15 ERR-29
VALUE 'FOR FUTURE USE '. X(40), VALUE 'FOREIGN USE FIELD NOT ALFHA-NUMERIC '.

15 ERR-31
VALUE 'OCCUPATION FIELD IS BLANK '.

15 ERR-32
10 C-ERR-MSGS REDEFINES C-ERR-MSG-7BL.

15 ERR-ENT OCCUPATION FIELD IS BLANK '.

10 C-ERR-MSGS REDEFINES C-ERR-MSG-7BL.

11 DC-ERR-ENT OCCUPATION FIELD IN FIELD IN
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       EJECT

03 CHG-KEY-DATA.

05 CHG-KEY-DATA.

05 CHG-KEY-DATA.

05 CHG-REY

03 CHG-REST

04 CHG-REST

05 CHG-REST

06 CHG-REST

07 CHG-REST

08 CHG-REST

09 CHG-REST

09 CHG-REST

00 CHG-STATE-INPUT

00 CHG-RIST

01 CHG-REST

02 CHG-REST

03 CHG-REST

04 CHG-RIST

05 CHG-RIST

06 CHG-RIST

07 CHG-RIST

07 CHG-RIST

08 CHG-RIST

09 CHG-RIST

00 CHG-RIST

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FIC
22 CARD-DATTANISET.

35 CARD-DATTANISET.

35 TXNI-KEY.

37 TXNI-SET.

37 TXNI-SET.

37 TXNI-JUL-DAY.

37 TXNI-JUL-DAY.

38 TXNI-DIR-NUM.

38 TXNI-DIR-NUM.

39 TXNI-DELT VALU.

38 TXNI-DELT VALU.

30 TXNI-CRD.

30 TXNI-CRD.

30 TXNI-CRD.

30 TXNI-CRD.

30 SECCND-TXNI-SET.

30 SECCND-STATE

31 TXNI-STATE

32 TXNI-STATE

33 THIRDITANISET.

34 TXNI-DATANISET.

35 TXNI-DATANISET.

36 TXNI-DATANISET.

37 EXPICEDE.

38 TXNI-DATANISET.

39 TXNI-DATANISET.

31 TXNI-DATANISET.

31 TXNI-DATANISET.

32 TXNI-DATANISET.

33 THIRDISET.

34 TXNI-DATANISET.

35 TXNI-DATANISET.

36 TXNI-DATANISET.

37 EXPICEDE.

38 TXNI-DATANISET.

39 TXNI-DATANISET.

31 TXNI-DATANISET.

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32 TXNI-DATANISET.

33 THIRDISET.

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31 THIRDISET.
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        VALIDATE SECTION.

VALIDATE SECTION.

VALIDATE POUTPUT ERROR-REPORT.

VALIDATE POUTPUT ERROR-REPORT.

VALIDATE POUTPUT ERROR-REPORT.

AT END GO TO VALIDATE END.

VALIDATE POUTPUT ERROR-REPORT.

VALIDATE POUTPUT ERROR-REPORT.

VALIDATE POUTPUT ERROR-REPORT.

VALIDATE POUTPUT ERROR-RESAGE.

VALIDATE POUTPUT ERROR-MESSAGE.

GU TO VALUES TO W-ERR-SWITCH.

VALIDATE POUTPUT ERROR-MESSAGE.

GU TO VALIDATE POUTPUT OF CODE EQUAL TO 13'

SET ERR-INDEX TO 6'

ON TO VALIDATE POUTPUT OF CODE EQUAL TO 13'

SET ERR-INDEX TO 25'

VALIDATE POUTPUT NUMERIC.

VALIDATE POUTPUT NUMERIC.

SET ERR-INDEX TO 22'

VALIDATE POUTPUT NUMERIC.

VALIDATE POUTPUT ON VALIDATE POUTPUT OF TO VALIDATE POUTPUT ON 
                                                                                                                                                         AIN-P0025.
MOVE +0 TO RETURN-CODE
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    LIDATE-PC040
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E-P0045.
W-ERR-SWITCH NOT EQUAL TO LOW-VALUE:
TO VALIDATE-POOIO.
                                                                 VALIĎĂTĖ-P
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SPACES
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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          EJECT
VALIDATE—P0048

VALIDATE—P0048

TECHG—ADD—2—GRP EQUAL TO SPACES

SET ERR—INDEX TO 66.

GO TO VALIDATE—P0010.

VALIDATE—P0049

VALIDATE—P0049

VALIDATE—P0049

VALIDATE—P0049

VALIDATE—P0049

VALIDATE—P0050

VALIDATE—P0050

VALIDATE—P0050

VALIDATE—P0050

VALIDATE—P0050

VALIDATE—P0050

VALIDATE—P0050

VALIDATE—P0051

VALIDATE—P0051

VALIDATE—P0053

VALIDATE—P0053
MOVE CHG-KEY TO SORT-KEY-N.

VALIDA TE-PO047.

IF CHG-NAME-INPUT NOT EQUAL TO SPACES
MOVE CHG-NAME-INPUT NOT EQUAL TO SPACES
MOVE CHG-NAME-INPUT TO SORT-NAME-N.

RELEASE CHANGE-NAME-ORG-RECORD.

IF CHG-ORG-INPUT TO SORT-ORG-R.

MOVE CHG-ORG-INPUT TO SORT-ORG-R.

RELEASE CHANGE-NAME-ORG-RECORC.

IF CHG-ORG-INPUT TO SORT-ORG-N.

RELEASE CHANGE-NAME-ORG-RECORC.

IF CHG-DIR-NUM-INPUT TO SORT-OIR-NUM-N.

RELEASE CHANGE-NAME-ORG-RECORD.

IF CHG-OCCUP-INPUT NOT EQUAL TO SPACES.

MOVE CHG-OCCUP-INPUT NOT EQUAL TO SPACES.

MOVE CHG-OCCUP-INPUT NOT EQUAL TO SPACES.

MOVE CHG-OCCUP-INPUT TO SORT-OIR-NUM-N.

RELEASE CHANGE-NAME-ORG-RECORD.

IF CHG-OCCUP-INPUT TO SORT-OCCUP-N.

RELEASE CHANGE-NAME-ORG-RECORD.
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SPACES
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VALIDATE-POOS .

VALIDATE-POOS .

SET CHG-CITY-GRP EQUAL TO SPACES,

SET ERRINDEX TO 64

CO TO VALIDATE-POOLO.

VALIDATE-POOS .

VALIDATE-POOS .

VALIDATE-POOS .

VALIDATE-POOS .

VALIDATE-POOS .

VALIDATE-POOS .

SET ERRINDEX TO 84.

VALIDATE-POOS .

TRANSFORM W-TRANSFORM-AREA.
MOVE CHG-ZIP-INPUT TO W-TRANSFORM-AREA FROM C-ALPFANUM-TBL TO SET OF SET
```



```
SPACES
IF W-TRANSFORM-AREA NOT EQUAL TO SPACES,

SET ERR-EINDEX TO 15.

PERFORM ENGRAPS AGE

NOVE CHG-EGR TON W-TRANSFORM AREA FROM C-ALPFANUM-TBL TO SPACES,

TRANSFORM W-TRANSFORM AREA FROM C-ALPFANUM-TBL TO SPACES,

SET ERR-EINDEX TO 30.

IF CHG-AREA-EXP-INDUT EQUAL TO SPACES,

GI CO-AREA-EXP-INDUT EQUAL TO SPACES,

SET E-RR-INDEX TO 17.

SET E-RR-INDEX TO 17.

SET E-RR-INDEX TO 17.

VALIDATE-PO069 TO TO TO TO TO COM-VALUES,

VALIDATE-PO069 TO TO SORT-KEY-CR,

SET E-RR-INDEX TO 17.

VALIDATE-PO069 TO TO SORT-EITY-CR,

VALIDATE-PO069 TO TO SORT-PHONE-CR,

VALIDATE-PO069 TO TO SORT-PHONE-CR,

VALIDATE-PO069 TO TO SORT-PHONE-CR,

VALIDATE-PO074 TO SORT-PHONE-CR,

VALIDATE-PO075 TO TO SORT-PHONE-CR,

VALIDATE-PO075 TO SORT-PHONE-CR,

VALIDATE-PO075 TO TO SORT-PHONE-CR,

VALIDATE-PO075 TO SORT-PHONE-CR,

VALIDATE-PO075 TO SORT-PHONE-CR,

VALIDATE-PO075 TO SORT-PHONE-CR,

VALIDATE-PO075 TO SORT-PHONE-CR,

MOVE CHG-AREA-EXP-INPUT ROJE-CR,

MO
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 TO SPACES
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UDE TC TXN-CODE-T.

E-INPUT NOT EQUAL.

O TXN-SUB-CODE-T,
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        DATE-POO76.
MOVE CHG-KE
MOVE TXN-CO
IF CHG-TITL
MOVE 17. T
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   EJECT
VALIDA
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VALIDATE POOT TO THE POOT THE



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2
             EQUAL
AT END GO TO VALIDATE-END.

MOVE DATA-CARD TO CARD-DATA-3.

IF TXN-CRD-3 EQUAL TO '3' ANC OUT-SEQ-INDEX

SET ERR-INDEX TO 21,

PERFCRM ERROR-MESSAGE,

GO TO VALIDATE-POOIO.

IF TXN-CRD-3 NOT EQUAL TO '3',

SET ERR-INDEX TO 3,

SET ERR-INDEX TO 3,

GO TO VALIDATE-POOIO.
                                                                                                                                                                                                                                                            TO SPACE:
                                                                                                                                                                                                                                                            TY EQUAL T
-INDEX TO
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SPACES
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ERREGE SET ALPHANEETIC.

SET TRR. IN ONE TO THE STAGE.

IF TRN. IN ONE TO THE STAGE.

SET TRN. IN ONE TO THE STAGE.

IF TRN. STATE FROM THE STAGE.

IF TRN. STATE ROOF TO THE STAGE.

IF TRN. STATE ROOF TO THE STAGE.

MOVE STAGES TO WITRANSFORM AREA.

IT AN STORM WITRANSFORM AREA.

IT AN OCCUPERON TO TO A STAGE.

IT AN OCCUPERON WITRANSFORM AREA.

IT AN OCCUPERON WITRANSFORM AREA.

IT AN OCCUPERON WITRANSFORM AREA.

IT AN OCCUPERON TO TO A STAGE.

IT AN OCCUPERON WITRANSFORM AREA.

IT AND OCCUPERON WITRANSFORM AREA.

IT AN OCCUPERON WITRANSFORM AREA.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              C-ALPHANUM-TBL TO
SPACES,
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           JRM-AREA.
I C-ALPFANUM-TBL
O SPACES,
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         MOVE TXN-FORIGN-USE TO W-TRANSFORM-AREA.

TRANSFORM W-TRANSFORM-AREA FROM C-
IF W-TRANSFORM W-TRANSFORM-AREA FROM LTO SOUTH TO SPACES,
GO TO VALIDATE-POOBB,
IF EXP-CODE-1 NOT NUMERIC,
SET ERR-INDEX TO 17,
SET ERR-INDEX TO 17,
CALIDATE-CODE-2 EQUAL TO SPACES,
GO TO VALIDATE-CODE-3.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  EQUAL TO SPACES
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VALIDATE—PC089.

VALIDATE—PC089.

WALDATE—PC089.

WALDATE—PC089.

WALDATE—PC089.

WALDATE—PC089.

VALIDATE—PC089.

VALIDATE—PC080.

VALIDATE—P
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MOVE ERR-ENT (ERR-INDEX) TO ERR-MSG.
WRITE ERROR-RECORD AFTER POSITIONING 2 LINES.
ADD +1 TO A-LINE-COUNTER.
MOVE ALL SPACES TO ERROR-RECORD.
MOVE C-HEX-F TO W-ERR-SWITCH.
ERROR-MESSAGE-EXIT.
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ADD +1 TD A-LINE-COUNTER.

UPDATE-ERROR-MSG-EXIT.

EXIT:

EXIT:

EXIT:

BY 10 SYSUTH

CC.SCRTPR DD SYSUTH

(GC.SCRTPR DD SYSUTH

(GC.SCRTPR DD SYSUTH

(GC.SCRTWRO2 DD UNIT=2314,VOL=SER=SPCCL2;SPACE=(TRK,(30,10)),(60.SORTWRO2 DD UNIT=2314,VOL=SER=SPCCL2;SPACE=(TRK,(30,10)),(60.SORTWRO4 DD UNIT=2314,VOL=SER=SPCCL2;SPACE=(TRK,(30,10)),(60.TAPEIN DD DISP=(OLD,KEEP),UNIT=340C-3,LABEL=(1,SL),(60.TAPEIN DD DISP=(DLD,KEEP),UNIT=340C-3,LABEL=(1,SL),(60.TAPEIN DD DISP=(DLD,KEEP),UNIT=340C-3,LABEL=(1,SL),(60.TER),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME=F0973.SIATE.NAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3),DSNAME,(60.3
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COBUCLG

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COBSTANT

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AUTHOR

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SYNC.
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HDR-ROUTINE SECTION.

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MOVE SPACES TO PRINT—LINE.

MOVE SPACES TO AREA—EXP—PR.

MOVE CLD—AAME TO ADD—2—PR.

MOVE CLD—AAME TO ADD—2—PR.

IF OLD—FIRST—EXP NOT EQUAL TO SPACES.

IF OLD—FIRST—EXP TO FIRST—AREA—PR.



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IF OLD-SECOND-EXP TO SECONC-AREA-PRING
MOVE CLD-THIRD-EXP TO SECONC-AREA-PRING
MOVE CLD-THIRD-EXP TO CCUP-PR.
MOVE CLD-TREET TO CCUP-PR.
MOVE SPACES.
MOVE SPACES TO PRINT-LINE
MOVE CLD-TREET TO STREET-PR.
MOVE CLD-TREET TO STREET-PR.
MOVE CLD-TREET TO STREET-PR.
MOVE CLD-TREET TO STREET-PR.
MOVE CLD-STREET TO STATE-PR.
MOVE CLD-STATE TO STATE-PR.
MOVE CLD-STATE TO STATE-PR.
MOVE CLD-STATE TO STATE-PR.
MOVE CLD-STATE TO STATE-PR.
MOVE SPACES TO PRINT-LINE.
MOVE SPACES TO HOP SPACES.
MOVE SPACES TO PRINT-LINE.
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MOVE SPACES
ADD +1 TO A-
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11.0 - EXIT.

HDR-ROUTINE

MAY TE PRINT-LINE

HDR-ROUTINE

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HROUT FROM HOR-1

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DATA RECORD IS DATA-CARD.

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FD PRINT-FILE

PRINT-FILE

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CONTAINS 25 RECORDS

CONTAINS 25 RECORDS

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DATA-LINE

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OS SORT-CARP

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BUILD—TEAD STATE—TELETIEL

READ—TELETINDEX TOTAL

READ—TELETINDEX TOTAL

BUILD—TELETINDEX TOTAL

READ—TELETINDEX TOTAL

READ—TELETINDEX TOTAL

ROVE STATE—TONDEX NOT EQUAL TO 483,

SET—WOVE STATE—TONDEX NOT EQUAL TO 483,

SET—BUD—NCCL

PIC 9(6) VALUE ZERO.
PIC X(113) VALUE SPACES.
                                                                                                                    PIC XX VALUE "XX".
                                                                                                                                                              FACCEDURE CIVISION.
INITIAL-ROUTINE.
SORT SORT-FILE
ASCENDING KEY SORT-
ASCENDING KEY SORT-
USING MASTER-FILE
GIVING SORTED-FILE
OPEN INPUT SORTED-F
   05 TCT-NM-CTR
05 FILLER
WORK-AREAS.
05 STATE-HOLD
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T-LINE.
ROM TITLE-NAME AFTER POSITIONING O LINES,
DM HDR-U-LINE AFTER POSITIONING '
LINE.
M BLK-LN
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   THAN 63 ADD 1 TC NROW,
UP-TABLE
THAN 3 ADD 1 TO NCOL, GO TO SET-UP-NROW.
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R-AREA,
IF NROW LESS THAN 63 ADD 1 TC NROW,

GO TO LESS THAN 3 ADD 1 TO NCOL, GO TO SE
BLD-HDR.

BLD-HDR.

DERFORM PRINTOUT THRU 020-EXIT.

MOVE SPACES TO NROW.

GO TO SET-UP-NCOL.

NEW-STATE-ROUTINE THRU 010-EXIT 64 TIMES.

MOVE SPACES TO PAGE-FORMAT.

GO TO SET-UP-NCOL.

NEW-STATE-NAME-TBL (STATE-INDEX) TO STATE-NOW.

MOVE **** TO STATE-STAR (NROW, NCOL).

MOVE STATE-NAME-TBL (STATE-INDEX) TO STATE-STARE.

MOVE STATE-CD TO STATE-REST (NROW, NCOL).

WRITE-IT ONROW.

PRINTOUT.

ADD 1 TO NROW.

ADD 1 TO NROW.

ADD 1 TO NROW.

MOVE SPACES TO PRINT-LINE.

MOVE SPACES TO PRINT-LINE.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           FERI
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IONING 2
O, NAME-
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         EXIT:

HDR-ROUTINE.

MOVE SPACES TO PRINT-LINE.

WRITE PRINT-LINE FROM TITLE-NAME

MOVE SPACES TO PRINT-LINE.

MOVE SPACES TO PRINT-LINE.

MOVE SPACES TO PRINT-LINE.

MOVE SPACES TO PRINT-LINE.

BRITT-LINE FROM HDR-U-LINE.

MOVE SPACES TO PRINT-LINE.

ERROR-ROUTINE THRU J30-EXIT.

MOVE NAME-COUNTER GREATER THAN +80.

PERFORM EDR-ROUTINE THRU J30-EXIT.

MOVE NAME-CO TO NAME-ERR-AREA.

MOVE CLO-KEY TO KEY-PR.

MOVE CLERR-HEADING-3 TO ERROR-RECORD.

WRITE ERROR-RECCRD AFTER POSITIONING

MOVE A LL SPACES TO ERROR-RECORD.

MOVE A LL SPACES TO ERROR-RECORD.

ADD +2 TO A-LINE-COUNTER.
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(30,10)
(30,10)
SET STATE—INDEX TO 1.

ERROR—FOUTINE—

MOVE 46 TO FILE COUNTER,

MOVE C-ERR-HEADING—1 TO ERROR—RECORD,

MOVE C-ERR—RECORD AFTER POSITIONING 3 LINES,

030—EXIT ERROR—RECORD AFTER POSITIONING 3 LINES,

030—EXIT ERROR—RECORD AFTER POSITIONING 3 LINES,

030—EXIT ERROR—RECORD AFTER POSITIONING 3 LINES,

NOVE CREATER POSITIONING AFTER POSITIONING 3 LINES,

NOVE CREATER PORTINING THRU 010—EXIT 63 TIMES.

NOVE CREATER PORTINING TO TOTAL—NAME AFTER POSITIONING SINGLES FOR THREADING SINGLES F
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SCSOUTH CAROLINA
SUSCOTT DAKOTA
SUSCOTT AND
TXTEXAS
TX
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JOB (0973,0813,MZ51,,10), TECHXOCP ,TIME=2
COBUCLG
DD *
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717
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ARE STANDARD
10 RECORDS
MASTER-REC.
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CHARACTE
RECORDS
STER-CARD.
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// TECHXCCP JOB (0973,0813,1)

// COB.SYSIN DD **

PROGNAM-10-00CPXREF:

PROGNAM-10-00CPXREF:

INPUT-OUTPUT SECTION:

FILE-CECT MASTER-FILE

SELECT SORTE-FILE

FD MASTER-FILE

SORTE-FILE

SORTE-FILE

SORTE-STAN

OT CLO-NUM

OF CLO-SUL-SORTE

OF CLO-SUL-SORTE

SORTE-FILE

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IS *** CCCUPATION
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         SPACES.
IS ***CCCUPATION
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    'TOTAL NAMES'
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IS "----
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                                                                                                                                                                                                                                                                                                                                           9(4) VALUE ZERO.
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VALUE
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9 VALUE IS
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X(40) VALUE
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X(128).
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X(27)
X(40)
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X(11)
XX VA
9(6)
PIC X(3)
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                                                                                                                                                                     PIC
PIC
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PIC
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P-PR
3-STAR
-REST
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INCOL

I ACCUMULATORS.

I ACCUMUL
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OS FILLER
  OS SORT+OCCUP-C
PRINT-FILE
LABEL RECORDS A
RECORD CONTAINS
BLOCK CONTAINS
DATA RECORD IS
PRINT-LINE
OS FILLER
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           FILLER
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EJECT KILLER
EJECT CEDURE CIVISION.

INITIAL—ROUTINE.
SORT—FILE
ASCENDING KEY SORT—OCCUP—CD
ASCENDING KEY SORT—OCCUP—CD
ASCENDING KEY SORT—OCCUP—CD
ASCENDING KEY SORT—OCCUP—CD
ASCENDING MASTER—FILE
OF NING SORTED—FILE
OF NING SORTED—FILE
OUTPUT PRINT—FILE
OCCUP—ROUTINE
EILUUP—TABLE
CHECK—OCCUP—ROUTINE
CHECK—OCCUP—ROUTINE
OF TO NOW—OCCUP—CD
OF TO NOW—OCCUP—TABLE
OF TO NOW—OCCU
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        BLD-HDR.
PERFORM HDR-ROUTINE THRU 320-EXIT.
WRITE-PAGE.
MOVE ZERO TO NROW.
PERFORM PRINTOUT THRU 313-EXIT 63 TIMES.
MOVE SPACES TO PAGE-FORMAT.
GO TO SET-UP-NCOL.
NEW-OCCUP-ROUTINE.
NOVE OCCUPATION TO OCCUP-FLD (NROW, NCOL).
MOVE SPACES TO OCCUP-REST (NROW, NCOL).
IF OCCUP-CD EQUAL TO SPACES?
MOVE OCCUP-CD EQUAL TO SPACES.
MOVE OCCUP-CD TO OCCUP-PRINTOW, NCOL).
MOVE OCCUP-CD TO OCCUP-HOLD.
KRITE-IT.

MOVE OCCUP-CD TO OCCUP-HOLD.
                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     TC NROW.
OW NOT LESS THAN 63, ADC 1 TO NCOL,
1 TO NROW.
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PRINTING TO MOVE—NAME—ROUTINE.

MOVE REACKED TO RINT—LINE.

MOVE REACKED TO PRINT—LINE.

MOVE REACKED TO PRINT—LINE.

MOVE SPACES TO PRINT—LINE FROM TITLE—NAME AFTER POSITIONING O LINES,

WRITE PRINT—LINE FROM TITLE—NAME AFTER POSITIONING O LINES,

WRITE PRINT—LINE FROM TITLE—NAME AFTER POSITIONING O LINES,

WRITE PACES TO PRINT—LINE FROM TITLE—NAME AFTER POSITIONING O LINES,

WRITE PRINT—LINE FROM TO ROUTE NAME AFTER POSITIONING O LINES,

WRITE PACES TO PRINT—LINE FROM TOTAL—NAME AFTER POSITIONING O LINES,

ENDER FROM TO PRINT—LINE FROM TOTAL—NAME AFTER POSITIONING O LINES,

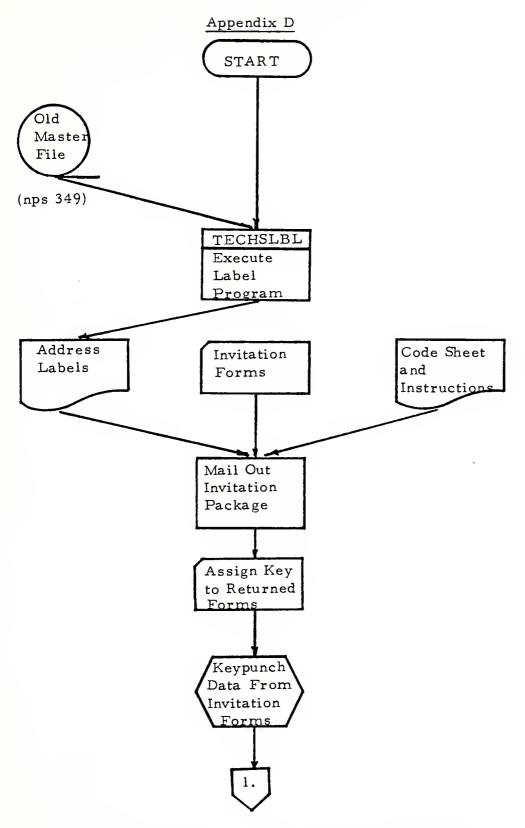
ENDER FROM TOTAL—NAME AFTER POSITIONING O LINES,

ENDER FROM TOTAL—NAME AFTER POSITIONING O LINES,

MOVE DATE FROM TOTAL—NAME AFTER POSITIONING O LINES,

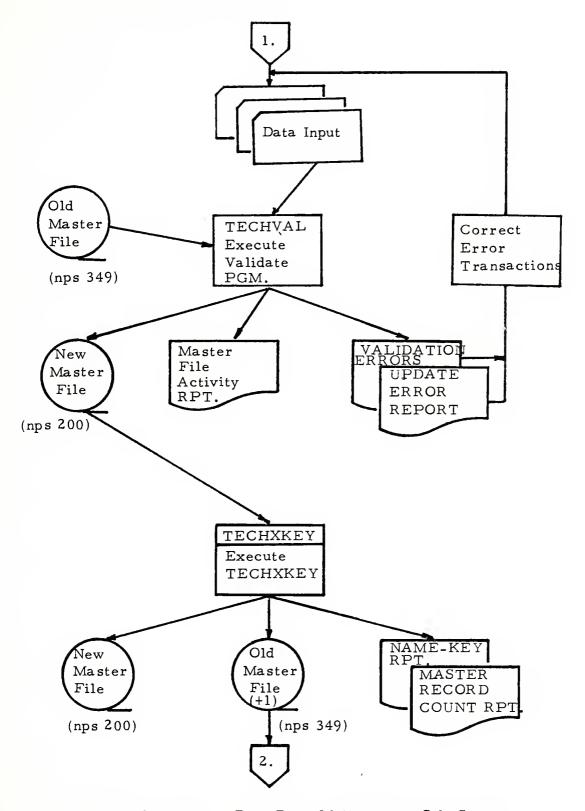
ENDER FROM TOTAL—SERSES PROCESS PRO
```





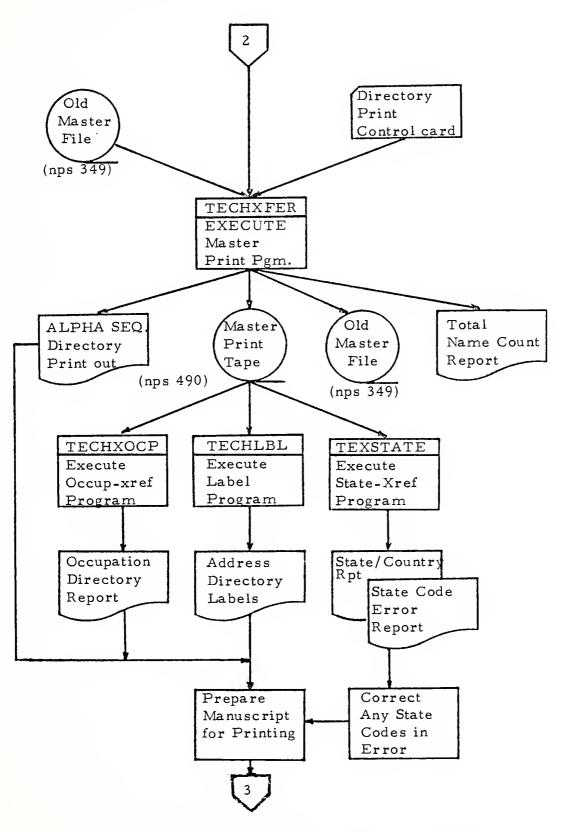
System Flow Chart One. Prepare, Mail and Keypunch Invitation Authorization Form Data





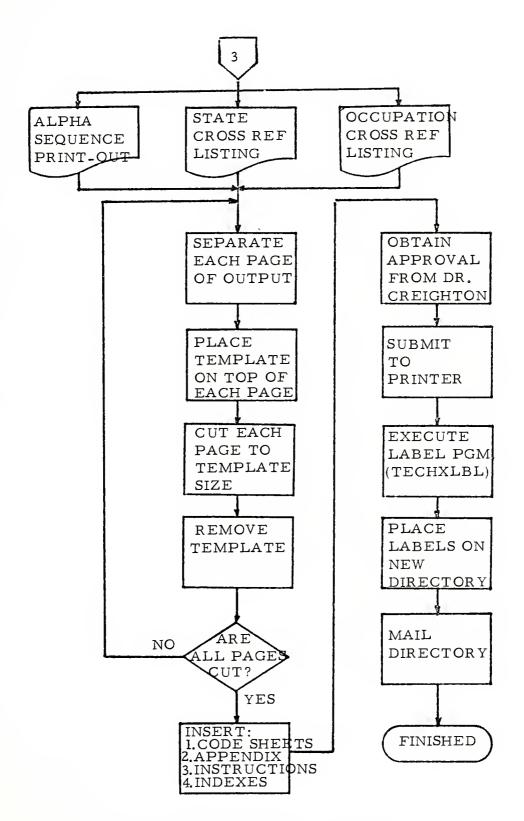
System Flow Chart Two. Data Base Maintenance Sub-System





System Flow Chart Three. Report Generation Sub-System 186





Manuscript Preparation Flow Chart



Appendix E

INTRODUCTION

This addendum to the 1977 Technology Transfer Directory of People is being issued to include those individuals whose authorization forms were received after the printing cut-off date. If this method proves acceptable, we intend to utilize it in the future not only for this purpose but also to correct errors that may have escaped our editing procedures and to provide revised information for those currently listed. We believe this is consistent with our original intentions that this directory be of substantial benefit to those interested in the technology transfer process.

You will find that this addendum has a different format than the directory itself. In addition to the revised format, we have eliminated the AREAS of INTEREST codes and have added the titles of those listed. These revisions, along with revised OCCUPATION and AREAS of EXPERTISE codes based primarily on the DICTIONARY of OCCUPATION TITLES published by the U.S. Department of Labor, will be included in the next directory. Additionally, the next directory will contain a form which will enable you to change and/or correct any information in our data base. Also, the next directory will incorporate ring binder holes to accommodate future addendums.

Many of the current and anticipated changes are the result of recommendations you submitted. We encourage further suggestions and therefore have provided a form to facilitate their submission. Furthermore, if you know of any individuals who would be interested in being listed in the next directory, please provide their names and addresses so that we may send them an invitation.

The information in this addendum was solicited under the authority of the National Science Foundation Act of 1950, as amended. All the information in this addendum was received entirely voluntarily.

Single copies of the 1977 directory and the addendum may be obtained by writing to any one of the three editors.



NAME / TITLE	ADDRE SS	EXPERTISE	OCCUPATION
ALDAICH, RICHARD J. DIEUTY DIR. COUP. VESTARCH SCIENCE & EDUCATION AUMINISTRATIUM 202-447-4423	US DEPT AGRICULTURE WASHINGTON OC 2025)	706	306
ANCELEVICZ, JACOB EUNDAÇAÐ GETULIÐ VARGAS	AV. ANGELICA, 696 AP. 31 SAO PAULO 01228	387 346	712
OTT-670436 ANDERSON, BRUCE N. PRESTUENT	CHURCH HILL	733 751 662	435
PRESIDENT TOTAL INVIRONMENTAL ACTION INC. 603-077-3361 ANTIN, IRVING	HARRISVILLE NH 33453	499	33)
DIRECTOR OFC OF RES SUPPORT MARQUETTE UNIVERSITY 414-224-7200	1217 W. WISCONSIN AVE. MILWAUKEE WI 53233		
AYALA, HECTOR PROFESSIR, RESEARCHER UNIVERSICAD DE LOS ANCES 282406150	CARRERA 1E 84 10 P.O. BOX 4976 ROGOTA COLOMBIA	712 706 865	474
RECKEH, FARIO SUPERINTENENT SPL SERVICOS DE PLKNEJAMENTO SA 2553011	RVA BARATA RIBEIRO 38380 RIO DE JANEIRO BRAZIL	799	348
BEETH, GUNNAR PRESIDENT 1PACORSULT 5.A. 3226739932	AV 0 ITALIE 43 BTE 26 BRUSSELS BELGIUM B 1053	899	349
BELLICHA, TERRY NATE CLEARINGHOUSE FOR ALCOHOL INFO 301-948-4450	P.O. BOX 2345 ROCKVILLE MD 20850	844	499
BENDIX, DR. SELINA ENVIRONMENTAL REVIEW OFFICER CITY & CO OF SAN FFANCISCO 415-58-3050	OFPT. OF CITY PLANNING 100 LARKIN STREET SAN FRANCISCO CA 94132	751 769 844	000
BIGGY, M. VIRGINIA PPESINENT OESIGNS FOR EDUCATION 617-365-7355	162 PARKLANE CONCORO MA 01742	712 742 371	306
BIRNBAUM, ABRAHAM H. NAVAL AIR DEV. CENTER 215-441-3167	JACKSONVILLE ST. WARMINSTER PA 18974		000
215-441-3167 BORNMAN, ODNALO R. PRODUCT DEVELOPMENT MANAGER PROCTER AND GAMBLE SOMPANY 513-674-8730	17 TWIN LAKES OR. FAIRFIELD OH 45014	793 862	393
BROHL, ELHOOD B. DISECTOR SYSTEM DEVELOPMENT KEXNORD INC 414-643-2706	P.O. 2022 5101 WEST BELCTT RO MILWAUKEE WI 53201	871 799	393
CALL, COUGLAS W. AEPOSPACE PHYSIOLOGIST NATIONAL PAYACHUIE TEST HANGE 714-353-2354	BIOMEDICAL DEPT. EL CENTRO CA 92243	844	462
CARVAJAL, JOSEPH J. FEDERAL ENERGY ADMINISTRATION 202-566-9492	RM 6532, FEO. BLOG. WASHINGTON OC 20461	703 769	405
CMANCLER, GEORGE P., JR. CHIEF SCI & TECH INFO OFF NASA HEADQUARTERS 202-755-9548	CODE NST 13 WASHINGTON DC 20546	745 748 784	405
DAVILA CARLOS ASSOCIATE PROFESSOR UNIVERSIDAD DE LOS ANDES	P.O. BOX 4976 BOGOTA COLOMBIA	862	474
DENNIS, BERNARD N. PROJECT LEADER TREM TRANSFER US FISH E WILDLIFE SERVICE 202-634-4910	US OEPT OF THE INTERIOR FISH & WILOLIFE SERVICE WASHINGTON OC 20240		000
OEUTSCH, WARREN A. SCIEMSE ADVISOR CITY OF SANTA CLARA 406-504-3165	1500 WARBURTON AVE. SANTA CLARA CA 94333	. 862 794	393
DIXON, THOMAS F. PRESIDENT TELEPYNE MCCORMICK SELPH 408-659-3510	CARMEL VALLEY CA 93924	784	306
DORDICK, HEARERT S. ASSOC. DIRECTOR ANGENER SCHOOL OF COMM. USC 213-741-2253	CENTER FOR COMM. POLICY RES. UNIVERSITY PARK LUS ANGELES CA 90007	742 745 748	387
DUCHACEK, HOMARO PROFESSOR OF MECH ENGRG UNIVERSITY OF MECH ENGRG EOZ-862-1013	88 SARATOGA AVE. BURLINGTON VT 05401	387 468 369	393
ERLAHART, OUSSELL C. SECTION SUPERVISOR JOHNS HOPKINS APPLIFO PHYSICS LAB 301-959-7199 X3327	JOHNS HOPKINS APL JOHNS HOPKINS ROAD LAUREL	748 862 889	393
FIMUTIS, EDWARD C. RESEARCH GROUP LEADER MONEANTS RESEARCH CUPP. 513-266-3411 X337	BOX 8 STATION 8 DAYTON OH 45407	748 862 793	468
ENG, DR. RALPH L. NCHFOUNDLAND & LABRADOR CORP. LTD. 739-752-3560	P.O. BOX 1738 SAINT JOHN NEWFOUNDLAND CANADA	733 769 838	393



NAMESTITLE	40096 SS	AKEN OF EXPERIISE	
DRG / PHE NE		712 736 739	OCCUPATION 378
FLAMERTY, DAVID C. INTER WAIT-K MURTIMFOIA SPEC US FISH AND WILDLIFE SERVICE WELUT 303-493-42/5	206 FEDERAL BUILDING 301 S. HOWES FORT COLLINS CO 83521		
FROST, PAUL O. SA TECHNICAL ADVISOR BATTELLE COLUMBUS DIVISION 614-263-3762	175 WERSTER PARK AVENUE COLUMBUS OH 43214		393
FULLER, RICHARO H. VICE PRES TECHNOLOGY EMERSCA ELECTRIC 314-555-2603	TPAZZIACIA W 0018 CM TPAZZIACIA W 0018	799	74?
GARINEP, JOSEPH RESEARCH JIRICTOR SCHOOL JE MANAGEMENT BOSTON COLLEGE 617-545-0100 X4501	CHESTNUT HILL MA 02167		367
GERMANN, RICHARO P. PRESIDENT GERMANN INTERNATIONAL LTO. 419-626-5600	2719 MULBERRY ORIVE SANDUSKY DH 4487)	793 862	348
GLANTZ, LESTER M. MEDICAL PRODUCTS INSTITUTE 204/834129	1000 MORTRE DAME AVENUE WINNIPEG REFONS MANITODA, CANAOA	844 862 859	354
GOEDEKE, A. DONALO OIRECTOR USEK AFFAIRS NASA 232-755-0546	CHOE EK 3 600 INDEPENDENCE AVE. MASHINGTON OC 20546	769 405	000
GUSS, LEGNARO M. PRESIDENT LEUNARO GUSS ASSOCIATES INC. 206-759-3507	4341 RUSTON WAY TACOMA WA 98402	862 357	000
HACKAMACK, LAHRENCE C. PARTNER COMPUTERIZED MACH PEPLACEMENT SER 815-756-7279	205 JOANNE LANE OEKAL8 1A 60115	899	348
HALTERMAN, JERRY J. OIRECTER AGE. TECHNICAL INSTITUTE 216-264-3911	SR 25) WOOSTER OH 44691	706 306 387	600
HANNAH, ROBERT P. DFF SC1. TECH & ENVIR POLICY	NASA NSTL BUILDING 1100 BAY 5T LOUIS MO 35529	899	499
504-389-2849 HANSEN, CHARLES & DIR ECON & TECHNOLOGY DEV INTERNATIONAL BUSINESS SERVICES 202-626-1670 XV4	1010 VERMONT NW SUITE 1313 WASHINGTON OC 20005	706 733 871	372
HANSON, AUSTIN M. 4GR. OF INTELLECTUAL PROP. GRAIN PROCESSING CORP. 319-264-4387	1600 OREGON ST. MUSCATINE IA 52761		802
HECBERC, BERTIL DIRECTOR OF LICENSING KEMANOBEL 08-449040	P.O. 83X 11365 STOCKHOLM 10061 SWEOEN	796	357
HEINZ, AINFIELO 8. PRÉSIDENT TECHNOLOGY TRANSFER ACTION, INC. 213-820-6111	SUITE 202 922 S. BARRINGTON AVE. LOS ANGELES CA 90349	799 853	354
HILL, TOMMY F. OFFICE SC1, TECH AND ENVIR POLICY 601-688-3008	44075 CAPITOL STATION 84TON ROUGE LA 70804	718 769 862	405
HILMON, J. B. STATION OIRECTOR US FEREST SERVICE SE FOR EXP ST	P.O. BOX 2570 ASHEVILLE NC 28872	766 769 862	306
HOSMFR, BRUCE E. CHEMICAL DIV PATENT COUNSEL GULF WESTERY INVEN DEVELOP CORP 212-333-4932	GULF WESTERN PLAZA NEW YORK NY 10023		321
HUGHES, THOMAS W. RESEARCH GROUP LEAGER MUNSANTO REFERRCH CORPORATION 513-268-3411 X215	STATION B BOX 8 OAYIJY 3H 45407	793 862	393
HUMPHRIES, GEORGE E. MANAGINS DIRECTOR AOVANCED TECH. MGT. ASSOCIATES 202-540-7659	716 FOURTH STREET S.E. WASHINGTON OC 20003	862 721 899	435
HUNT, RGRERT A. TECHNOLOGY AGENT CITY OF PORTLAND 533-246-4693	OFFICE OF MANAGEMENT SERVICES 522 SW FIFTH AVE RM 625 PORTLANO DR 97204	769	405
JAMES, MRS. APRIL L. LIRRARIAN RESEARCH PRODUCTIVITY COUNCIL 5064558994 X255	BOX 6000 FREDERICTON VEW BRUNSHICK CANADA	862	423
JARAMILLO, IUIS JAVIER HEAD IECUNIDOSY DIVISION COLCIFICIAS 2551967	TRANSVERSAL 9A 13328 APARTADU AEREO 29828 ROGUTA COLOMBIA	769 862	381
JAREO, OONALO H. TECH UTILIZATION OFFICER OAK RIDGE TAILONAL LABORATORY 615-483-8611X301Z1	P.O. BOX X OAK RIOGE TN 37830	862 426	000
JENNINGS, LEE W. OIRCCTOR OFF SCI, TECH (ENVIR POL 504-385-2849	44095 CAPITUL STATION BATON RUUSF LA 70804	769	3 3 6



NAME/TITLE CLU/PHONIL JUDET, CLESKE	ADD-CSS RP 47 CENTRE 05 T21 38930 GBENOBLE CEDEX	EXPERTISE 862	OCCUPATION OOO
MAITRE ASSISTANT 1.REP 76 548178 F495 KERSE, DR. AUMET	GRI MUBLE FRANCE	793	321
ATTORNEY AVUKAT KINDEL, STEPHEN	NFCATIBLY CAD 23 19 ANKARA TURKEY	739	378
NFWSWEFK, INC. 212-350-2713 LACASSE, JJHN A.	444 MADISON AVE. NY 10022 NEW YURK NY 10022	748 844 862	393
MEDICAL CARS DEVEL. INC. 207-622-7566 LATHROP. DOUGLASS S. VICE PRESIDENT MANALYTICS INC. 415-708-4143	AUGUSTA MF 04330	862 836	357
MAÑALYTICS INC. 415-708-4143 LEVAND, DR. OSCAR ASSISTAT PROFESSOR UNIVERSITY OF GUAP	SAN FRANCISCO CA 94107 BOX (K	712	468
LIOR, NOAM ASST PROFESSOR MECH ENGRG UNIVERSITY OF PENNSYLVANIA MECH ENG	AGANA 96910 GUAM 96910 DEPT ME AM 111 TB D3 PHILADELPHIA PA 19104	712 802 721	36/
MACTULA, L. A. ASSOCIATE OTHECTOR OKLAHOMA STATE UNIVERSITY	CENTER FOR LUCAL GOV TECH 318 ENTINEERING N. OSU 5TILLWATER N. X 74074	733	381
405-624-6049 MALLICK, SUBMASH K. PRESIDINI WORLD RYGHLEOSE BANK 415-349-6293	626 THENTYSIXTH AVENUE CA 94403	712	462
MARTINEL, VICTOR OIRECTOR SERVICID INFORMACION TECNICA 307628 E341288	P.O. BOX 5833 GUAYAOU IL ECUADUR		348
PCLINDEN. JAMES E. VICE PRES TECHNICAL DIRECTOR CHASE MANHAITAN SANA 212-52-3783	1 CHASE MANHATTAN PLAZA NEW YORK 17 10015	745 743 754	393
MENDELL, JAY S. INTERNATIONAL TECHNOLOGY BANK 305-595-7365	9141 SW 85 ST M]AM1 FL 33173		000
MOHAN, RAOME DIRECTOR MODES MEMORIAL HOSPITAL	1275 YORK AVE NEW YORK NY 10021	748 844	468
MOLAYDER, BLAIR L. PROJECT MAYAGER TISC LOS ANCELES AREA CHAMBER OF COMM. 213-629-0704	404 BIXEL STREET LDS ANGELES CA 90017	784 814	348
HOVER, ELMO E. CONSULTING ENGINEER (RET) 52M ENGINEERING SERVICES	7 FENLON STREET WEST SARATOGA SPRINGS NY 12866	393 387	348
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